

OFFICIAL



Department of the Premier and Cabinet

2021-22 Annual Report

DEPARTMENT OF THE PREMIER AND CABINET
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To:

The Hon. Peter Bryden Malinauskas MP
Premier of South Australia

The Hon. Zoe Lee Bettison MP
Minister for Multicultural Affairs

The Hon. Andrea Michaels MP
Minister for Arts

This annual report will be presented to Parliament to meet the statutory reporting requirements of *Public Sector Act 2009*, the *Public Sector Regulations 2010* and the *Public Finance and Audit Act 1987* and the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

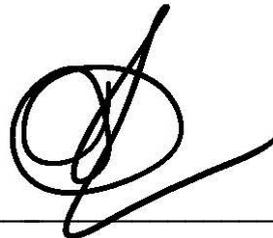
This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Department of the Premier and Cabinet by:

Damien Walker

Chief Executive

Date 28 September 2022 Signature _____



Acknowledgement of Country

We acknowledge this land. The Dreaming is still living. From the past, in the present, into the future, forever.

From the Chief Executive



The 2021-22 financial year was one of change, renewal and refocus for the Department of the Premier and Cabinet (DPC).

On 21 March 2022 the installation of a new government resulted in a shift in priorities and a change in leadership for DPC. The professionalism of those across the department in working to smoothly welcome the incoming government and recalibrate to deliver on new priorities has been a hallmark of my short time with DPC.

Since commencing my role on 3 May 2022, I have been continually impressed by the hard work performed within DPC and the calibre of people who bring it to the fore each and every day.

In recent months we have embarked on a new strategic direction, beginning a program of works to shape DPC for the future. The ambition behind shaping DPC is to further strengthen our department as the beating heart of government and put the advancement of South Australia always front of mind.

This work began from a need to change our structure as a result of altered government priorities and budget provisions, however, has intentionally delivered a new organisational culture which will continue to serve us well into the future.

On 2 June DPC supported the delivery of the 2022 State Budget and as the government's lead agency we will continue to play a vital role in driving economic growth and fostering innovation across the public sector through strong policy advice and collaboration.

Teams from across DPC also facilitated the first Country Cabinet for 2022, held in Mount Gambier. The Cabinet was a chance for around 200 local community members to come together with the Premier and government to discuss challenges and opportunities in the region.

At the close of this financial year, machinery of government changes resulted in DPC farewelling Aboriginal Affairs and Reconciliation (AAR). I would like to thank AAR for all they achieved within DPC in the 2021-22 financial year and look forward to seeing the important work they will continue to do within the Attorney-General's Department.

I would also like to acknowledge the work of my predecessor Nick Reade whose leadership saw DPC look to increase digitisation opportunities, customer service improvements and the establishment of a public sector purpose which endures to this day: 'making a difference so South Australia thrives'. Thank you also to Dr Jon Gorvett, who acted in the chief executive role prior to my commencement in May 2022.

A heartfelt thank you to all staff for your contributions through a year of great change and considerable achievements. I look forward to what we can collectively achieve in the years ahead and how we can continue to shape DPC for the future.



Damien Walker

Chief Executive

Department of the Premier and Cabinet

Contents

Overview: about the agency	7
Our strategic focus.....	7
Our organisational structure.....	8
Changes to the agency	8
Our Ministers.....	9
Our Executive Leadership Team.....	9
Legislation administered by the agency	10
Other related agencies (within the Minister’s area/s of responsibility).....	11
The agency’s performance	13
Performance at a glance.....	13
Agency response to COVID-19.....	14
Agency contribution to whole of government objectives	15
Agency specific objectives and performance	16
Corporate performance summary	29
Employment opportunity programs	30
Agency performance management and development systems.....	31
Work health, safety and return to work programs	32
Executive employment in the agency.....	34
Financial performance	35
Financial performance at a glance	35
Consultants disclosure	36
Contractors disclosure	38
Risk management	64
Risk and audit at a glance.....	64
Fraud detected in the agency.....	65
Strategies implemented to control and prevent fraud.....	65
Public interest disclosure	68
Reporting required under any other act or regulation	68
Reporting required under the <i>Carers’ Recognition Act</i> 2005.....	76
Public complaints	77
Number of public complaints reported	77

Additional Metrics..... 78

Service Improvements 79

Compliance Statement..... 79

Appendix: Audited financial statements 2021-22..... 80

Overview: about the agency

Our strategic focus

Our Purpose	Making a difference so South Australia thrives.
Our Vision	The Premier and the Cabinet can fulfil their objectives for South Australia and deliver positive and effective outcomes for the South Australian community.
Our Values	<p>We embraced the values of the South Australian public sector:</p> <ul style="list-style-type: none"> • Service • Professionalism • Trust • Respect • Collaboration & Engagement • Honesty & Integrity • Courage & Tenacity • Sustainability
Our functions, objectives and deliverables	<p>Our 5 strategic priorities guiding our functions, objectives and deliverables for the 2021-22 year were:</p> <ol style="list-style-type: none"> 1. Economic growth: Drive economic growth, jobs, investment and economic opportunities for South Australia. 2. Thriving South Australia: Ensure all South Australians have the opportunity to thrive. 3. Easy to do business with: Make doing business with government easier. 4. Whole of government effectiveness and administration: Lead a well governed and high performing South Australian public sector. 5. Our People: Be a high performing and effective central agency.

Further information about our functions and responsibilities is available on our [website](#).

Our organisational structure

As at 30 June 2022, DPC was comprised of the following divisions:

- Cabinet Office
- Strategy and Policy
- Office of the Chief Information Officer
- Office for Data Analytics
- Lot Fourteen
- Strategic Communications
- Projects and Procurement
- Intergovernmental and Diplomatic Relations
- Communities and Corporate
- Office of the Chief Executive
- Customer Experience
- Office for Digital Government

Changes to the agency

During 2021-22 the agency's structure and objectives changed as a result of a new incoming government in March 2022, and an internal review of the government's and agency priorities. This resulted in a change of agency leadership.

The new organisational structure effective 1 July 2022 resulted in the following divisional changes:

Discontinued Divisions within DPC

- Office for Digital Government
- Customer Experience

New Divisions within DPC

- Major Programs
- Government Process

Restructured Division:

- Projects and Procurement will no longer be a Division.

On 30 June 2022, the department farewelled Aboriginal Affairs and Reconciliation as part of machinery of government changes following the March 2022 election.

Our Ministers

Department of the Premier and Cabinet Ministerial structure:

<p>Hon Peter Bryden Malinauskas MP Premier</p>

<p>Hon Zoe Lee Bettison MP Minister for Multicultural Affairs</p>
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<p>Hon Andrea Michaels MP Minister for Arts</p>
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Our Executive Leadership Team

As at 30 June 2022, the department's Executive Leadership Team comprised:

Mr Damien Walker, Chief Executive

Dr Jon Gorvett, Deputy Chief Executive

Dr Eva Balan-Vnuk, Executive Director, Office of the Chief Information Officer

Mr Brenton Caffin, Executive Director, Strategy and Policy

Mr Mike Diakomichalis, Executive Director, Customer Experience

Mr Wayne Hunter, Acting Chief Digital Officer

Ms Alison Lloyd-Wright, Executive Director, Cabinet Office

Mr Chris McGowan, A/Executive Director, Intergovernmental and Diplomatic Relations

Mr Steven Woolhouse, Executive Director, Communities and Corporate

Mr Peter Worthington-Eyre, Executive Director, Office for Data Analytics

Ms Diane Dixon, State Project Lead, Lot Fourteen Project

Mr Jehad Ali, Director, Brand and Marketing

Ms Jessica Leo-Kelton, Director, Communications

Ms Jessica Pisani, Director, Office of the Chief Executive.

Legislation administered by the agency

- *Adelaide Festival Centre Trust Act 1971*
- *Adelaide Festival Corporation Act 1998*
- *Adelaide Festival Theatre Act 1964*
- *Agent-General Act 1901*
- *Art Gallery Act 1939*
- *Carrick Hill Trust Act 1985*
- *Competition Policy Reform (South Australia) Act 1996*
- *Constitution Act 1934*
- *Emergency Management Act 2004*
- *Government Business Enterprises (Competition) Act 1996*
- *Infrastructure SA Act 2018*
- *Legislation (Fees) Act 2019*
- *Libraries Act 1982*
- *Mutual Recognition (South Australia) Act 1993*
- *Remuneration Act 1990*
- *South Australian Country Arts Trust Act 1992*
- *South Australian Motor Sport Act 1984*
- *South Australian Multicultural Act 2021*
- *South Australian Museum Act 1976*
- *State Opera of South Australia Act 1976*
- *State Theatre Company of South Australia Act 1972*
- *Trans-Tasman Mutual Recognition (South Australia) Act 1999*
- *Unauthorised Documents Act 1916*

Other related agencies (within the Minister's area/s of responsibility)

- Office of the Commissioner for Aboriginal Engagement

Established in 2007, the [office of the Commissioner for Aboriginal Engagement](#) is a primary point of contact for the Aboriginal community to express their concerns about issues that matter to them and have those concerns and issues addressed. Dr Roger Thomas was appointed as South Australia's Commissioner for Aboriginal Engagement on 18 July 2018. The role of the Commissioner is to provide Aboriginal leadership in South Australia, advocating on behalf of, and engaging with, all Aboriginal people and communities across the state.

During the 2021-2022 financial year, the Commissioner's office:

- undertook significant work to progress the Aboriginal Engagement Reform initiative including the drafting of a Bill to reform the engagement relationship between the government and the Aboriginal community of South Australia. The Bill recommended the appointment of a Body that was representative of the Aboriginal community by providing a membership that was half elected and half appointed.
- prepared a final draft Bill and Cabinet Submission for consideration by the Premier, and presented to Cabinet on 21 July 2021, seeking approval for the Bills introduction to Parliament.
- progressed targeted consultation, approved by Cabinet and a final report submitted on 22 September 2022. The Premier introduced the Bill to the lower house of the South Australian Parliament on 12 October 2021.
- contributed to the development of the Government of South Australia's strategic Aboriginal affairs agenda, drawing on the views and aspirations of Aboriginal South Australians. Specifically, in relation to the reform of the engagement relationship between the Aboriginal community of South Australia and the government.
- provided input into various other draft legislation, legislative reviews and regulations that impact First Nations. Including:
 - Aboriginal Lands Trust (Prescribed Trust Land) Proclamation 2021.
 - Aboriginal Lands Trust (Davenport Community Dry Zone) Variation Regulation.
 - SA Multicultural Bill and Multicultural Charter.
- provided advice to all levels of government on issues affecting the lives of Aboriginal South Australians, including high-level policy advice to Chief Executives and Departmental communities. Advice was across areas such as housing and homelessness, education, health, mental health, ageing, justice and corrections, and the environment.
- facilitated engagement between the Government of South Australia and the Aboriginal community, specifically:
 - investigated and advised on systemic barriers to Aboriginal people's access and full participation in government, non-government and other services.
 - provided advocacy for individual members of the Aboriginal community.
 - represented the interests of Aboriginal people across the range of bodies and activities.

- Office of the South Australian Productivity Commission

The [South Australian Productivity Commission](#) (SAPC) was established on 22 October 2018 and is supported by the Office of the South Australian Productivity Commission (OSAPC), attached to DPC. In 2021-22 the OSAPC was led by a Chief Executive, Mr Steve Whetton, (appointed in November 2021 following the departure of Dr Matthew Butlin), and reported to the Premier. The OSAPC is an independent body that makes recommendations to the government to facilitate productivity growth, unlock new economic opportunities, support job creation and remove existing regulatory barriers. The OSAPC produces an independent [Annual Report](#), accessible via their website.

- State Governor's Establishment

The State Governor's Establishment supports the [Governor of South Australia](#).

- Premier's Delivery Unit

The Premier's Delivery Unit is an independent office established on 14 April 2022 to oversee the delivery of identified SA Government priorities, including all election commitments. The Office of the Premier's Delivery Unit is led by Chief Executive, Mr Rik Morris, who reports to the Premier.

Achievements since the unit's establishment include the establishment of a reporting method and systems. The Premier's Delivery Unit produces an independent Annual Report, accessible via the [DPC Website](#).

Statutory authorities attached to the department

All statutory authorities attached to the department are producing independent Annual Reports for 2021-22, which are available on their websites.

Aboriginal Lands Trust

Adelaide Festival Centre Trust

Adelaide Festival Corporation

Art Gallery of South Australia

Carrick Hill

Country Arts SA

South Australian Museum

State Library of South Australia

State Opera South Australia

State Theatre Company South Australia

The agency's performance

Performance at a glance

The department is committed to implementing a range of strategies, programs and initiatives to achieve our objectives in line with our purpose, vision and strategic goals.

Highlights from the 2021-22 year include:

- coordinated the swearing in of the new Governor, Her Excellency the Honourable Frances Adamson AC.
- implemented a standardised approach to performance reporting for the South Australian public sector to enhance performance and accountability.
- supported the new Government's first Country Cabinet held at Mount Gambier in June 2022.
- delivered the whole of government election program including:
 - advising on caretaker conventions.
 - coordinating the public sector to prepare for 2022 state election.
 - leading the development of Incoming Government Briefs across government.
 - coordinating swearing in the new government.
- established a new committee structure to support the new Cabinet's priorities and decision making, including:
 - Government Performance Cabinet Committee
 - Jobs and Economic Development Cabinet Committee
 - Health Cabinet Committee
 - Emergency Management Cabinet Committee
 - Budget Cabinet Committee
 - Administrative Sub Committee.
- hosted Force Forty 2021 as part of South Australia's Population Strategy to bring together a diverse group of 40, 20-40 year old South Australian global talent, as grass-roots ambassadors for our state.
- supported culturally appropriate settlement support services for skilled migrants, to assist in the day to day aspects of establishing in a new country, such as accessing schools, medical services and housing, with a focus on regional settlement.
- developed and delivered attraction and retention programs which have resulted in successive positive net interstate migration results in South Australia.
- through the Regional Workforce Advisory Group, established Commonwealth, State and local government funding for initiatives to address key supply and demand constraints on regional workforce availability.
- delivered a common operating picture for the State Emergency Centre.
- supported the operations of the Aboriginal Affairs Executive Council (AAEC).
 - held a forum for all AAEC Working Group members to plan priority activities.
 - engaged consultants to conduct research specific to the over-representation of Aboriginal people in the criminal justice sector,

- specifically, release from custody processes and a review of cultural programs.
- coordinated a pilot Foundations of Directorship Course for AAEC Working Group members to increase Aboriginal employee leadership and governance skills.
 - engaged with the Heads of Procurement Community of Practice to highlight ways to increase Aboriginal business engagement.
 - engaged with Aboriginal Community Controlled Organisation's (ACCO's) through survey to determine priorities in supporting the growth of ACCO's.
 - provided oversight on the current draft public sector wide Anti-Racism Strategy.
- commenced consultation on shaping the department's new organisational structure to align with the government's priorities for 2022-23.
 - led a comprehensive legislative review that resulted in the South Australian Multicultural Act 2021 being enacted on 2 December 2021, replacing the South Australian Multicultural and Ethnic Affairs Commission Act 1980. This landmark legislation set the foundation for new Multicultural policy directions for the future of our State, including the development of the South Australian Multicultural Charter and the role and function of the South Australian Multicultural Commission.
 - actions were delivered and progressed from the DPC Your Voice Action Plan 2021-22, released in October 2021. The Your Voice Action Plan 2021-22 was developed in response to the 2021 Your Voice Survey results, focusing on four key areas:
 - improving our processes and practices
 - enabling our people to be their best
 - increasing visibility of and access to DPC leadership
 - making DPC easier to do business with.

Agency response to COVID-19

DPC has played a leading central agency role in responding to COVID-19. DPC has implemented a range of measures and activities in response to the challenges arising from the COVID-19 pandemic in South Australia. These include:

- continued to support effective and coordinated decision making within the executive government throughout emergency events including the ongoing management of COVID-19.
- maintained the COVIDSAfe Check-In (QR) system and delivered contact tracing and analysis to SA Health for positive COVID-19 cases. The team delivering this capability also won the 2021 Premier's Excellence Award for Making A Difference – Living the South Australian Public Sector Purpose.
- provided vaccination reporting and analysis to monitor and support the vaccine rollout in South Australia.
- delivered digital solutions to support South Australia's COVID-19 response, spanning home quarantine and digital certificates.
- delivered a new campaign to help educate South Australians on the benefits of the third dose of the COVID-19 vaccine.

- launched VaxCheck SA November 2021, implementing COVID-19 digital vaccination certificates into the mySA Gov app.
- supported upgrades to the PCR testing booking engine, to reduce wait times and improve experience.
- established the Emergency Management Cabinet Committee, a sub-committee chaired by the Premier, replacing the COVID Ready Committee.
- administered specific purpose arts funding to create jobs, provide sector stability and enhance recovery.
- supported arts organisations in a range of ways in their delivery of COVID-19 safe activities.
- provided resourcing to SA Health (Multicultural Liaison Officer) to engage and work with Culturally and Linguistically Diverse (CALD) communities to ensure they were well-informed about COVID-19, which included supporting the provision of translated materials during the pandemic.

Agency contribution to whole of government objectives

Agency's contribution

- Continued to lead the strategic development and delivery of the Lot Fourteen district.
- Coordinated the launch of South Australia's Implementation Plan under the National Agreement on Closing the Gap.
- Developed an aspirational campaign to help encourage South Australians to get out by reminding them why it's important to support small business.
- Led customer research to understand the experiences and expectations of South Australian citizens and businesses.
 - voice of the customer research completed across 4 focus areas; High Volume Transactions, Concessions, Grants and Small Business.
- Established a new quarterly Customer Satisfaction Measurement Survey for SA Government, with key headline measures of Ease, Satisfaction and Trust.
- Coordinated recovery and rebuild efforts to support South Australian Communities affected by the January 2022 Floods.
- Provided funding of \$275,000 to the Australian Migrant Resource Centre (AMRC) to deliver Skilled Migrant Services to regional communities (Mt Gambier, Naracoorte, Bordertown and Murray Bridge) not eligible for Commonwealth assistance.

Agency specific objectives and performance

Objective 1: Economic Growth	
Drive economic growth, jobs, investment and economic opportunities for South Australia	
Key Initiative	Performance
Continue to lead the implementation of Growth State: Our Plan for Prosperity to increase the sustainable rate of economic growth.	<p>Facilitated setting performance measures for all Growth State initiatives.</p> <p>Delivered the 2021 Growth State Annual Report providing portfolio performance reporting in February 2022.</p>
Continue to lead the development and delivery of a vibrant, engaging and inclusive innovation and ideas district at Lot Fourteen.	<p>Continued leadership of the district on behalf of government including engagement of stakeholders via project governance groups for program and project delivery elements.</p> <p>Initiation and leadership of a state-wide district alliance working group to strengthen the state’s industry sector and job creation value proposition.</p> <p>Finalised activation of the heritage buildings and completed demolition of key development sites.</p> <p>Finalised design specification and contract awarded to deliver a district showcase facility.</p> <p>Completed design specifications, construction contractor engagement and commencement fit out for remaining non-heritage buildings to address tenancy demand.</p> <p>Launched The Circle – First Nations Entrepreneur Hub in August 2021.</p> <p>Commenced implementation of Public Art & Culture strategy with the first piece of art unveiled under the strategy in June 2022.</p>

<p>Continue to progress the delivery of Tarrkarri – Centre for First Nations Cultures at Lot Fourteen including the commencement of construction works. Initiated implementation of the proposed future governance framework.</p>	<p>Presented the proposal to the Parliamentary Public Works Committee, who recommended the proposed public work on 23 September 2021.</p> <p>Commenced the early works construction program by appointment of the managing contractor Lendlease. Site establishment commenced on 9 December 2021. Early works trade package awarded to Aboriginal business Widi Ngaruwa on 14 February 2022, and commenced excavation works.</p> <p>Continued management of delivery governance structure including:</p> <ul style="list-style-type: none"> • the Executive Steering Committee chaired by the State Project Lead. • the Tarrkarri Aboriginal Reference Group, chaired by the Tarrkarri Aboriginal Ambassador, with local and national representation. <p>Initiated the curatorial strategy and program development. Consultation commenced with the curatorial and programming group (subject matter experts) on 25 May 2022, and the Tarrkarri Aboriginal Reference Group on 19 July 2022.</p>
<p>Work with Infrastructure SA on a feasibility study for Northern Water Supply.</p>	<p>Completed strategic assessment and analysis.</p> <p>Funding to complete the Business case approved.</p>
<p>Lead a Population Growth strategy, retaining South Australia’s young people and attracting key groups to the state to stimulate economic growth.</p>	<p>Delivered migration supports to ensure successful long-term settlement outcomes for migrants to South Australia.</p> <p>Commenced development of the Magnet State program to attract and retain young global talent to support the skilled workforce South</p>

	Australian industries need to thrive, grow and expand.
Support development of business cases to key economic initiatives in South Australia.	Established dedicated resources to provide support to agencies in the preparation of business cases. Support ranged from initial advice and training, through to business case development support and quality assurance.
Develop partnerships with agencies to support the use of the Business Longitude Analysis Data Environment (BLADE) for evidence-based policy decision making.	Developed 8 partnerships with agencies to support the use of the business longitude analysis data environment (BLADE) for evidence-based policy decision making.
Continue bushfire recovery and economic rebuilding efforts through the Local Economic Recovery Program.	Disbursed \$3.831m (excl GST) project funds in 2021-22 and a total of \$12.151m (excl GST) project funds under the Local Economic Recovery Program.
Continue to assist South Australia's arts and culture sector to manage a staged COVID-19 compliant recovery, with a specific focus on support for new thinking and ways of working, and for creating employment for professional practicing artists.	Disbursed \$4m grants during 2021-22 through the Arts Recovery Fund. Provided a range of support to individuals and organisations to support resilience and recovery. Completed Adelaide Festival Centre and Plaza Upgrade works.

Objective 2: Thriving South Australia	
Ensure all South Australians have the opportunity to thrive	
Key Initiative	Performance
Continue to support effective and coordinated decision making within the executive government throughout emergency events.	<p>The Emergency Management Cabinet Committee was established in March 2022.</p> <p>DPC provided secretariat support and policy advice as requested.</p> <p>Outcomes included:</p> <ul style="list-style-type: none"> • First meeting held on 25 March 2022. • 12 meetings held up to 30 June 2022 inclusive, with regular attendance by all Committee members. • Advice provided to the Committee by the Police Commissioner and Chief Public Health Officer.
Coordinate, monitor and report against actions under the National Agreement on Closing the Gap.	Developed the South Australia Closing the Gap implementation plan, launched 29 July 2021.
Coordinate, monitor and report against the South Australian Government Aboriginal Affairs Action Plan 2021-2022.	<p>Finalised and implemented DPC actions in the South Australian Government Aboriginal Affairs Action Plan 2021-2022.</p> <p>Reported to Cabinet on the progress of actions.</p> <p>Highlights of the Action Plan included:</p> <ul style="list-style-type: none"> • Launched The Circle First Nations Entrepreneur Hub on 27 August 2021. • Co-design of the Aboriginal Arts and Cultures Centre facility. • Launched the SA Implementation Plan for the National Agreement on Closing the Gap.
Develop a South Australian Aboriginal Languages Strategy.	Progressed a Pilot project conducted by SA Museum and Mobile Language Team (Adelaide University).

Finalise a new Aboriginal Engagement Reform model to enable better engagement between the government and Aboriginal communities and for Aboriginal voices to be more represented in government decision making.	Presented draft legislation to Parliament but lapsed when Parliament was prorogued. Announced the appointment of the state's first Commissioner for First Nations Voice, commencing in August 2022, to consult and present proposed model for an Aboriginal Voice.
Provide Aboriginal and multicultural communities with information and support during the roll-out of the COVID-19 vaccine.	Distributed 63 SA Health COVID-19 updates to multicultural communities.
Finalise the design and commence construction of the state-owned cultural institutions storage facility.	Progressed design works and early works contractor engaged. Main works contract released for tender.
Commence construction of the Carrick Hill Visitors Centre.	Engaged building contractor and progressed development of the Carrick Hill Visitors Centre.
Progress the construction of the Hans Heysen Gallery at Hahndorf, which will display works of Sir Hans Heysen and his daughter Nora Heysen.	Progressed development of the Hans Heysen Gallery.
Progress implementation of recommendations to government in the Arts and Culture Plan South Australia 2019-2024.	Progressed 26 of 45 recommendations in the Arts and Culture Plan South Australia 2019-24, including the development of the Aboriginal and Torres Strait Islander Arts Strategy for South Australia.
Support the progression and implementation of the legislation to replace the <i>South Australia Multicultural and Ethnic Affairs Commission Act 1980</i> .	The <i>South Australia Multicultural Act 2021</i> was assented by Her Excellency, the Honourable Frances Adamson AC on 21 October 2021, and came into operation on 2 December 2021 as the State's sole piece of multicultural legislation.
Support multicultural organisations to advance, celebrate, expand and strengthen their communities through delivery of multicultural grant programs.	Delivered 6 multicultural grant streams through the Multicultural Grants Program.
Celebrate the State's cultural diversity through the annual Governor's Multicultural Awards.	Held the Governor's Multicultural Awards on 10 March 2022.

Host the fifth biennial South Australian Multicultural Festival in partnership with multicultural organisations and a wide range of community groups to celebrate and engage with South Australia's multicultural communities.

Held the South Australian Multicultural Festival on 14 November 2021.

Objective 3: Easy to do business with	
Make doing business with government easier	
Key Initiative	Performance
Establish a strategic, multi-year whole of government customer experience program to drive customer service initiatives and reform.	Established a whole of government customer experience vision. Developed a business case that outlines a strategic, whole of government service delivery roadmap.
Lead across government collaboration with service delivery agencies to deliver significant uplift to the experiences of customers when interacting with government.	Led across government collaboration with service delivery agencies.
Lead customer pain points research to identify priority customer service improvements for 19 public sector agencies.	Delivered report and recommendations to the Chief Executive Council in July 2021.
Continue to make it easier for citizens and businesses to access government services seamlessly through the Government Services Portal.	Progressed a roadmap of services for onboarding to the Portal.

<p>Lead the development of a whole of government digital inclusion strategy and roadmap to deliver accessible digital services.</p>	<p>Led the development of a whole of government digital inclusion strategy and roadmap ready for the government’s consideration to deliver accessible digital services.</p> <p>Delivered audit of existing digital inclusion initiatives and co-design workshops.</p> <p>Online accessibility toolkit and policy recognised nationally and internationally as best practice. Notable awards were:</p> <ul style="list-style-type: none">• Winner 2022 Zero Project Award, Innovative Accessibility Practices and Policies.• Nomination for United Nations public service award for the South Australian Government – A new approach to online accessibility.• 2021 South Australian Premier’s iAward for Innovation in the Public Sector• Winner of Good Design award – 2021 Good Design Award, Digital Design: South Australian Government Website Design System/Accessibility Toolkit.
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Objective 4: Whole of government effectiveness and administration	
Lead a well governed and high performing South Australian public sector	
Key Initiative	Performance
Continue to support good governance and decision-making through rigorous Cabinet process, thorough policy analysis and collaborative relationships across government.	<p>Established the Election Network to coordinate election preparation activities across government.</p> <p>Supported the swearing in and settling of the new government after the March 2022 state election.</p> <p>Established processes to support new Cabinet and Cabinet committees.</p> <p>Provided support and information sessions to Minister's offices and agencies on Cabinet and Cabinet Committee processes.</p>
Implement a standardised approach to performance reporting by the South Australian public sector to improve the way that the sector reports and responds to performance data, as well as increase the focus of the sector on performance.	Implemented the Integrated Performance Framework and dashboard reporting in July 2021.
Establish new public sector governance arrangements to drive strategic priorities.	<p>Four new governance groups were established and commenced in July 2021.</p> <p>New governance committees were established in June 2022 as a result of a new government.</p>
Improve the Government of South Australia's security posture through increased monitoring and incident response capabilities to protect government data and establish a security operations centre model for whole of government.	<p>Implemented whole of government protection measures.</p> <p>Increased monitoring and detection capabilities.</p> <p>Initiated a security operations centre model for whole of government and additional threat intelligence and incident response resources to protect government data and systems.</p>

<p>Continue to provide whole of government data analytics leadership by reviewing the Public Sector (Data Sharing) Act 2016, delivering a Data Strategy for South Australia, supporting implementation of the updated Information Sharing Guidelines and working with agencies on targeted analytical projects for South Australia.</p>	<p>Reviewed the Public Sector (Data Sharing) Act 2016.</p> <p>Delivered a Data Strategy for South Australia.</p> <p>Delivered an Emergency Management Data Strategy.</p> <p>Updated and continued to administer the Information Sharing Guidelines.</p> <p>Established data asset committees to govern our social, economic and environment/emergency data assets.</p>
<p>Negotiate the best possible outcomes for South Australia in intergovernmental forums, including through intergovernmental funding agreements; and continue to implement the Adelaide City Deal.</p>	<p>Provided strategic advice and support to the Premier for regular meetings of the National Cabinet, National Federation Reform Council and the Council for the Australian Federation.</p> <p>Continued to implement the Adelaide City Deal, including:</p> <ul style="list-style-type: none"> • Tarrkarri Centre for First Nations Cultures. • Renegotiated arrangements for repurposing Digital Technologies Academy. <p>Negotiated funding agreements, including the National Mental Health and Suicide Prevention Agreement, an extension to the National Partnership on COVID-19 Response, and a revision to the Adelaide City Deal.</p>

<p>Objective 5: Our people Be a high performing and effective central agency</p>	
<p>Key Initiative</p>	<p>Performance</p>
<p>Develop a Cultural Learning Framework.</p>	<p>DPC staff participated in a cultural assessment survey used to measure a baseline of employees cultural capabilities. Developed a Cultural Learning Framework.</p>
<p>Progress People and Culture reform and improvements to development, recruitment and talent management solutions through DPC Connect.</p>	<p>Progressed reform and improvements to development, recruitment and talent management solutions through DPC Connect. Implemented enhanced recruitment functionality, including:</p> <ul style="list-style-type: none"> • interview scheduling and selection outcome report workflows. • review and approval of requisition requests via a mobile device. • simplified requisition processes for user.
<p>Analyse the whole of government employee engagement I Work for SA Your Voice survey results and develop a departmental Action Plan.</p>	<p>Established a steering committee to develop and implement DPC's Your Voice Action Plan 2021-22. Progressed and delivered related departmental Your Voice actions. Implemented and progressed the department's Your Voice Action Plan 2021-22.</p>

<p>Progress delivery of the department's Diversity and Inclusion Framework 2020-2022, DPC Stretch Reconciliation Action Plan 2020-2023, Gender Equality and Respect Action Plan 2021- 2022, and Disability Access and Inclusion Plan 2020-2024 deliverables.</p>	<p>Progressed initiatives and programs for the department's action plans. Highlights included:</p> <p>Stretch Reconciliation Action Plan March 2020 - March 2023.</p> <ul style="list-style-type: none"> • Progressed development and implementation of a DPC Cultural Learning Framework. • Developed and implemented a DPC Acknowledgement to Country. <p>Diversity and Inclusion Framework 2020-22.</p> <ul style="list-style-type: none"> • Improved staff understanding of intersectionality in the updated Unconscious Bias Awareness online course. • Completed significant update to the Inclusive Communities Benefits Everyone LGBTIQ+ Awareness online course, resulting from an across Government Communities of Practice consultation. This updated course is now used by other Agencies across the South Australian Public Sector. • Consulted with the South Australian Rainbow Advocacy Alliance (SARAA) to review and update the Department's Gender Affirmation in the Workplace Procedure, the first such procedure in the South Australian Public Sector. <p>Gender Equality and Respect (GER) Action Plan 2021-22.</p> <ul style="list-style-type: none"> • DPC achieved White Ribbon workplace re-accreditation. • Built on previous year's efforts with: <ul style="list-style-type: none"> ○ Expansion of functionality in the DPC Connect Recruitment module to provide reporting and analysis on candidate attraction by gender and disclosure of diversity data.
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	<ul style="list-style-type: none"> ○ Education activities to expand staff awareness and knowledge of domestic and family violence through an intersectional perspective. <p>Disability Access and Inclusion Plan (DAIP) 2020-24.</p> <ul style="list-style-type: none"> ● <i>DAIP Action 3. Promote the South Australian Government Online Accessibility Policy and Online Accessibility Toolkit to South Australian Government agencies.</i> ○ The Toolkit attained international and national awards including a Zero Project award, in the category of Accessibility and Inclusion in February 2022 (conference held at the United Nations in Vienna). The Toolkit is cited as a global benchmark of best practice in the accessibility ecosystem field and is accepted as an industry standard. The Austrian Parliament plan to replicate this as a standard for Europe. ● <i>DAIP Action 20. Collaborate in the development of partnerships with disability peak bodies and disability arts agencies to explore future accessibility programs.</i> ○ Collaborated with Tutti Arts, a South Australian multi arts organisation where artists with a disability create visual art, theatre, music, dance, film, digital media and installations.
<p>Implement the department's Freedom of Information Future State Map process.</p>	<p>Implemented the department's Freedom of Information Future State Map process in December 2021.</p>
<p>Implement a DPC performance and reporting dashboard to capture and report on the department's strategic objectives, projects and programs.</p>	<p>Implemented a departmental performance reporting dashboard in March 2022, integrating across department business and action plan reporting for over 400 deliverables.</p>

Corporate performance summary

- DPC Performs was implemented in March 2022 to capture data on projects, programs, business and across department action plans. It is viewable for all DPC staff via a purpose-built dashboard.
- Following completion of a procurement capability assessment in late 2021, DPC developed a series of bespoke face-to-face procurement and contract management training to support staff upskilling, delivered through May and June 2022. The upskilling modules were also adapted for online learning, enabling staff to refresh their skills when necessary as well as supporting new procurement officers gain a clear baseline for DPC's requirements.
- Continued to invest in cyber security initiatives to ensure we continue to evolve and increase the department's cyber security resilience, posture and preparedness for new and emerging cyber security threats.
- Continued to deliver the ICT implementation plan to address the remediation of remaining legacy ICT systems and environments.
- Supported the transition to the new government by ensuring continuity of business operations and critical corporate support processes.
- Supported the transition of the exiting Governor to the incoming Governor.
- Recognised and celebrated employee achievements via the annual recognition awards. From 86 nominations, 6 team and 7 individual winners received awards, with the judging panel also recognising 16 other nominations with High Achievement certificates.
- Implemented new employment screening processes for all advertised roles and all new employees to the agency.
- Migrated users from the legacy SharePoint online time and attendance sheet system to the new PowerApps environment, including the implementation of a number of functionality improvements.
- Continued to invest in individuals through tailored leadership development opportunities, including 19 individuals participating in leadership development programs through the SA Leadership Academy.
- Continued delivery of comprehensive Wellbeing Program based on the concept of Healthy Body/Healthy Mind based on building resilience and a positive culture with a focus on psychological wellbeing.

Employment opportunity programs

Program name	Performance
<p>Skilling SA Public Sector Project</p>	<p>In the 2021-22 financial year, four individuals participated in the Skilling SA Public Sector Project program, including the upskilling of existing public sector employees.</p>
<p>Aboriginal Traineeship Program</p>	<p>In the 2021-22 financial year, DPC had an allocation of two trainees to commence by December 2022. DPC is in the process of identifying appropriate placements across the Department, which can be made ongoing pending successful completion of the contract of training and satisfactory performance in the role.</p>
<p>Cyber Security Traineeships for SA Government</p>	<p>In the 2021-22 financial year, three individuals participated in the Cyber Security Traineeship program, hosted by DPC and employed by a Group Training Organisation. DPC also led the whole of government cyber security traineeship program placing eighteen trainees across state government agencies and managing a community of practice to ensure they are provided with learning and networking opportunities.</p>
<p>DPC Aboriginal and/or Torres Strait Islander Employment Pool Program</p>	<p>As at 30 June 2022, 257 Aboriginal and/or Torres Strait Islander candidates were registered on the DPC Aboriginal and/or Torres Strait Islander Employment Pools. The employment pools are available to applicants for non-executive vacancies across all classifications.</p> <p>During 2021-22, three candidates from the Pool were engaged in roles within the department.</p>
<p>Aboriginal and/or Torres Strait Islander – career development - rotational policy officer role</p>	<p>During 2021-22, a dedicated initiative was implemented to support the department’s ongoing commitment to provide every Aboriginal and/or Torres Strait Islander employee with continuous development opportunities.</p> <p>This initiative involved the selection of an existing aboriginal employee to undertake a 12-month rotational placement to gain experience in policy roles, an area traditionally under-represented by Aboriginal and/or Torres Islander peoples.</p>
<p>Aboriginal Career Pathways Program</p>	<p>Established a career pathways program for Aboriginal employees that enabled tailored development and mobility.</p>

Agency performance management and development systems

Performance management and development system	Performance
<p>DPC’s Performance Development Program is a planned system for continually improving the performance of individuals and the organisation as a whole. Employees participate in bi-annual discussions as a minimum in line with the Premier’s Direction.</p>	<p>DPC continuously monitors and supports employees to engage in regular and meaningful performance development discussions to discuss progress, achievements and development goals. Compliance with performance development requirements is measured through DPC Connect, the department’s Human Capital Management system.</p> <p>As at 31 December 2021, 76% of employees had a discussion in the preceding 6 months.</p> <p>As at 30 June 2022, 74% of employees had a discussion in the preceding 6 months.</p>

Work health, safety and return to work programs

Program name	Performance
<p>Injury and Workers Compensation Management</p>	<p>Strategies have been adopted to minimise the cost impact of work injured employees through early intervention, active case and claims management. DPC has consistently maintained a low rate of significant injury, as benchmarked against the South Australian Public Sector.</p> <p>The department’s WHS performance measures align with government WHS&IM Performance Measures and have been achieved.</p>
<p>Wellbeing and Engagement</p>	<p>A comprehensive Wellbeing Program has been delivered, based on the concept of Healthy Body/Healthy Mind. The program also aims to help build resilience and a positive culture with a focus on psychological wellbeing.</p> <p>Due to COVID-19 where possible, wellbeing initiatives were presented in a virtual format to include employees who were working from home.</p> <p>The 2022 Influenza Vaccination Programme saw 51% of DPC employees take up the offer of a voluntary vaccination.</p> <p>DPC has two Employee Assistance Program providers with a wide range of online resources made available to workers and their family in addition to a variety of delivery methods for counselling services.</p>
<p>Deloitte Self-Insurer Audit and Verification System (AVS) results</p>	<p>The Department’s WHS&IM system was found to be performing at the maturity level of “Safety Leader” for the domains of Wellbeing & Engagement, and Performance; “Proactive” for the domain of Safety Leadership; and “Calculative” for the domain of Risk Management.</p>

Workplace injury claims	Current year 2021-22	Past year 2020-21	% Change (+ / -)
Total new workplace injury claims	4	3	+25%
Fatalities	0	0	0
Seriously injured workers*	0	0	0
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	1	0	+100%

*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the Return to Work Act 2014 (Part 2 Division 5)

Work health and safety regulations	Current year 2021-22	Past year 2020-21	% Change (+ / -)
Number of notifiable incidents (<i>Work Health and Safety Act 2012, Part 3</i>)	0	3	-100%
Number of provisional improvement, improvement and prohibition notices (<i>Work Health and Safety Act 2012 Sections 90, 191 and 195</i>)	0	0	0

Return to work costs**	Current year 2021-22	Past year 2020-21	% Change (+ / -)
Total gross workers compensation expenditure (\$)	\$184,151	\$81,681	+56%
Income support payments – gross (\$)	\$121,502	\$47,524	+61%

**before third party recovery

Data for previous years is available at: [Data.SA DPC Work Health and Safety & Return to Work Performance](#)

Executive employment in the agency

Executive classification	Number of executives
EXEC0F	1
Commissioner	1
SAES2	11
SAES1	28

Data for previous years is available at: [Data.SA DPC Executives](#)

The [Office of the Commissioner for Public Sector Employment](#) has a [workforce information](#) page that provides further information on the breakdown of executive gender, salary and tenure by agency.

Financial performance

Financial performance at a glance

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2021-2022 are attached to this report.

Statement of Comprehensive Income	2021-22 Budget \$000s	2021-22 Actual \$000s	Variation \$000s	Past year 2021-22 Actual \$000s
Total Income	384 198	543 964	159 766	325 319
Total Expenses	295 065	358 025	(62 960)	310 868
Net Result	89 133	185 939	96 806	14 451
Total Comprehensive Result	89 133	185 939	96 806	14 451

The department reported a \$185.939m net result for the 2021-22 financial year. This result is \$96.806m favourable when compared with the 2021-22 original budget, primarily due to the Adelaide Festival Plaza Public Realm Improvement asset, transferred from the Department for Infrastructure and Transport.

Statement of Financial Position	2021-22 Budget \$000s	2021-22 Actual \$000s	Variation \$000s	Past year 2021-22 Actual \$000s
Current assets	35 927	350 557	314 630	77 133
Non-current assets	356 384	143 869	(212 515)	236 091
Total assets	392 311	494 426	102 115	313 224
Current liabilities	23 728	28 438	4 710	32 387
Non-current liabilities	14 514	11 521	(2 993)	12 675
Total liabilities	38 242	39 959	1 717	45 062
Net assets	354 069	454 467	100 398	268 162
Equity	354 069	454 467	100 398	268 162

The department's net assets as at 30 June 2022 were \$100.398m higher than original budget, primarily due to the Adelaide Festival Plaza Public Realm Improvement asset, transferred from the Department for Infrastructure and Transport.

For further information please see Appendix: Audited financial statements.

Consultants disclosure

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken, and the actual payments made for the work undertaken during the financial year.

Consultancies with a contract value below \$10,000 each

Consultancies	Purpose	\$ Actual payment
All consultancies below \$10,000 each - combined	Various	45 055

Consultancies with a contract value above \$10,000 each

Consultancies	Purpose	\$ Actual payment
BDO Advisory	Deliver a strategic risk review of the department	10 271
Creativation Pty Ltd	Advise on business case for the sa.gov.au website transformation	12 000
Henderson Horrocks Risk Services	Investigate and provide a report for the whole of government workplace investigation services panel	16 298
KPMG	Review of customer pain points across South Australian Government agencies identifying areas for service improvement	16 428
Innovation Pro Pty Ltd	Review of the department's Executive Emergency Management capability	29 700
Susan McCormack Consulting	Undertake consultation with stakeholders for the Carrick Hill Masterplan report	34 000
Ernst & Young	Review of the fraud risk across the department	34 915

Consultancies	Purpose	\$ Actual payment
McGrathNicol Advisory	Specialist advice in relation to risk management planning for the Lot Fourteen precinct	36 909
Paul John Rice QC	Review into the operation of the <i>Public Sector (Data Sharing) Act 2016</i> and formal governance arrangements for the management and use of public sector data	40 000
Gray Andreotti Advisory	Provide commercial advisory services in regards to the structuring, governance, financial, divestment, risk, policy and strategy for the management of Lot Fourteen as an innovation district	45 240
KPMG	Review of the digital and customer experience programs	49 355
PricewaterhouseCoopers	Develop a business case for the Digital Technologies Academy	79 500
Jacobs Group (Australia) Pty Ltd	Undertake additional study into specific matters relating to the Northern Water Supply Project	136 364
KSJ Consulting Service Pty Ltd	Support for the initial delivery of the Aboriginal engagement strategy and action plan for Tarrkarri – Centre for First Nations Cultures	180 000
University of Adelaide	Undertake analysis of pathways from education to employment for young persons with disability as one of five pilot test cases	233 346

Consultancies	Purpose	\$ Actual payment
	contributing to the establishment of the National Disability Data Asset	
PricewaterhouseCoopers	Develop a business case to establish a whole of government, customer experience and digital transformation opportunity roadmap to support government in making an informed decision on the investment needed to deliver service transformation	746 080
	Total	1 700 406

Data for previous years is available at: [Data.SA Consultants engaged by the Department of the Premier and Cabinet](#)

See also the [Consolidated Financial Report of the Department of Treasury and Finance - Budget Paper 3 \(Budget Statement Appendix C\)](#) for total value of consultancy contracts across the South Australian Public Sector.

Contractors disclosure

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken, and the actual payments made for work undertaken during the financial year.

Contractors with a contract value below \$10,000

Contractors	Purpose	\$ Actual payment
All contractors below \$10,000 each - combined	Various	221 517

Contractors with a contract value above \$10,000 each

Contractors	Purpose	\$ Actual payment
Pernix Pty Ltd	Delivery of a customer relationship management system for The Circle – First Nations Entrepreneur Hub at Lot Fourteen	10 000
Retrospect Labs Pty Ltd	Facilitate a one day functional cyber security exercise and executive debrief for the Attorney-General's Department	10 000
CyberCX	Engagement of IT staff to provide support and development services for COVID related IT projects	11 313
locane Pty Ltd	Complete an assessment of risks relating to enabling Azure Application Proxy functionality in the South Australian Government central Microsoft 365 tenancy	11 365
locane Pty Ltd	Assist with Outlook Exchange to enable agency users access to email within the protected environment	11 446
CyberCX	Undertake a penetration test of Australian Vaccination Services' booking platform	11 700
CyberCX	Undertake web application testing of the Website Design System website	11 700

Contractors	Purpose	\$ Actual payment
Parika Verma	Strategic support to deliver on services in high demand across government	12 000
CyberCX	Undertake a risk assessment of Australian Vaccine Services' booking system and supporting infrastructure	12 000
CyberCX	Undertake risk assessment of the Cadency by Trintech Platform managed on behalf of Department of Treasury and Finance (cost recovered from the Department of Treasury and Finance)	12 000
CyberCX	Undertake threat and risk assessment of the OneSource platform managed on behalf of the Department of Treasury and Finance (cost recovered from the Department of Treasury and Finance)	12 000
TSS Cyber Pty Ltd	Undertake a risk assessment for the Clouddockit for Azure tool	12 000
Our Community Pty Ltd	Arts Smarty Grants data migration	12 591
Saab Australia Pty Ltd	Deliver workshops on agency roles and responsibilities under the SA Cyber Security Framework	12 600
NEC IT Services Australia Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	13 041

Contractors	Purpose	\$ Actual payment
Squiz Australia Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	13 063
Satalyst Pty Ltd	Provide assistance with Microsoft Azure functions that interface with the grants management system and the finance system	13 200
TSS Cyber Pty Ltd	Design of the perimeter firewall solution	13 375
Effektiver	Delivery of the Tourism Master Plan for Wardang Island	13 618
Jtwo Solutions Pty Ltd	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the Department for Industry, Innovation and Science	14 390
Insync Solutions Pty Ltd	Document high-level identity and access management for cloud applications Enterprise Architecture Standards	14 400
Iocane Pty Ltd	Undertake a review and risk assessment for software defined wide area network security architecture project	14 400
Altus Traffic Pty Ltd	Traffic management services for the Multicultural Festival	14 721
McGregor Tan Research	Design client survey for Master Media Panel satisfaction research, and	14 830

Contractors	Purpose	\$ Actual payment
	provide comprehensive analysis of the results	
Creativation Pty Ltd	Assist with SA Government hosting services exit strategy for the decommissioning of the Glenside Hosting Facility and Flinders Telecommunications Hub	15 000
Deloitte Risk Advisory Pty Ltd	Undertake security penetration testing on the mySAGOV COVID mobile application	15 000
ArcBlue Consulting	Provide support for the development of a new departmental procurement framework	15 400
CyberCX	Undertake a threat and risk assessment of the Work Health, Safety and Injury Management solution for the State Government managed on behalf of the Office for the Commissioner for Public Sector Employment (cost recovered from the Office of the Commissioner for Public Sector Employment)	16 000
CyberCX	Forensic analysis of IT systems	16 125
CyberCX	Design of the perimeter firewall solution	16 200
Access Testing Pty Ltd	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the Department for Industry, Innovation and Science	16 494

Contractors	Purpose	\$ Actual payment
MEGT (Australia) Ltd	Cyber traineeship - 4th contract	16 639
Hannan & Partners Pty Ltd	Enhance the application of South Australia's Emergency Management Assurance Framework	17 164
Insync Solutions Pty Ltd	Provide a high level Identity and Access Management Cloud applications vision for the Office of the Chief Information Officer	17 325
Randstad Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	17 505
locane Pty Ltd	Design and implementation of DataRobot to automate the machine learning process of building optimised predictive models on data for the Office for Data Analytics	17 949
Hannan & Partners Pty Ltd	Undertake a review of the South Australian Cyber Security Framework in order to revise ruling 1 of the Information Security Management Framework	18 000
Comunet Unit Trust	Provide technical consulting and architecture services for the Active Directory and Azure Active Directory	18 449
CyberCX	Managed security services implementation and service transition for the department	19 820

Contractors	Purpose	\$ Actual payment
Creativation Pty Ltd	Provision of professional services for discovery, stakeholder engagement, and preparation of information for the development of the M365 Cloud Operations Model	20 000
Deloitte Touche Tohmatsu	Security testing of the COVID-19 testing booking application	21 000
BDO Services Pty Ltd	Conduct training gap analysis and report on cyber security awareness and training across the South Australian Government	21 450
Dialog Pty Ltd	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the Department for Industry, Innovation and Science	21 600
Escient Pty Ltd	Engagement of IT staff to provide support and development services for the mySAGOV project	22 183
Empired Ltd	Payroll Overpayments enhancements on behalf of Shared Services SA (costs recovered from the Department of Treasury and Finance)	23 300
Hypr Innovation Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	23 776
CyberCX	Security review of the Work Health, Safety and Injury Management solution for the State	23 780

Contractors	Purpose	\$ Actual payment
	Government managed on behalf of the Office for the Commissioner for Public Sector Employment (part cost recovered from the Office of the Commissioner for Public Sector Employment)	
Iocane Pty Ltd	Evaluation of proposed network options for the Glenside relocation project	24 875
Dr Gemma Munro	Forum co-design and facilitation for Force Forty, part of the Magnet State project	25 500
Jansen & Townsend Pty Ltd	Delivery of digital strategies and initiatives for the Government Services Portal project	26 000
Empired Ltd	Upgrades to the Sports Voucher Portal for the Office for Recreation, Sport and Racing (cost recovered from the Office for Recreation, Sport and Racing)	26 349
Jtwo Solutions Pty Ltd	Technical support in preparation of the SA Government Hosting Services Exit Strategy for the Office of the Chief Information Officer	26 400
MyEmpire Group Pty Ltd	Security assessment of the department's wireless infrastructure including penetration testing, security architecture and risk reviews	26 550
Iocane Pty Ltd	Assistance in developing a Software Defined Wide Area Network strategy	27 410

Contractors	Purpose	\$ Actual payment
	paper to support anticipated growth in the use of the technology by agencies	
Insync Solutions Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	28 000
Randstad Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	28 491
IBM Australia Limited	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	28 525
Creativation Pty Ltd	Provision of services, products and advice on completing deliverables for the Microsoft 365 Central Tenancy Cloud Services Operating Model	28 800
MEGT (Australia) Ltd	Cyber traineeship - 1st contract	29 347
Empired Ltd	Delivery of a new timesheet application for the department	30 000
CyberCX	Undertake a review of cyber threats and risks against key technologies, infrastructure, and the supply chain footprint	30 000
Insync Solutions Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	30 000

Contractors	Purpose	\$ Actual payment
Symplicit Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	30 000
Escient Pty Ltd	Engagement of IT staff to provide support and development services for the Digital Transformation Project on behalf of the Department for Industry, Innovation and Science	30 800
CyberCX	Undertake a security review of SA Public Sector Executive Induction Application managed on behalf of the Office for the Commissioner for Public Sector Employment (cost recovered from the Office of the Commissioner for Public Sector Employment)	32 000
Alchemy Security Consulting	Undertake a review of Azure log storage and ingestion	32 000
Centre for Inclusive Design	Engagement of IT staff to provide support and development services for COVID related IT projects	32 240
The Trustee for Aplo Design	Engagement of IT staff to provide support and development services on behalf of the Department for Energy and Mining	32 760
Escient Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	33 064

Contractors	Purpose	\$ Actual payment
SRA Information Technology	Delivery of a financial reporting solution for the Office of Recreation, Sport and Racing (cost recovered from the Office of Recreation, Sport and Racing)	33 278
DWS Advanced Business	Engagement of IT staff to provide support and development services for the Government Services Portal project	33 750
KPMG	Support for a business case development for the extension of digital programs of the department	33 779
Narwhal Technologies Inc	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	34 293
Alchemy Security Consulting	Provide a cyber security expert to support the South Australian Government Watch Desk central threat intelligence and incident response function	35 200
Deloitte Risk Advisory Pty Ltd	Security penetration testing and architecture review of the Home Quarantine web application	35 400
Iocane Pty Ltd	Conduct an Azure security review for the Office of the Chief Information Officer	36 000
Huddle Australia Pty Ltd	Engagement of IT staff to provide support and	36 000

Contractors	Purpose	\$ Actual payment
	development services for the Government Services Portal project that has been capitalised	
SRA Information Technology	Upgrade of the Business Objects financial reporting tool (cost partially recovered from the Department of Treasury and Finance)	36 210
CyberCX	Provide documentation, guidelines and workshops related to the South Australian Cyber Security Framework	36 400
CyberCX	Assist in the development of a cyber intelligence framework and governance model to support the South Australian Government's handling of central intelligence capability	36 500
Enthdegree	Independent media auditing services for the whole of government master media contract managed by the department	37 520
Pollen Digital Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	38 560
Escient Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal and COVID related IT projects	39 044

Contractors	Purpose	\$ Actual payment
Empired Ltd	Remote support of SHRIKE application for Cabinet Office	40 700
Paxus Australia Pty Ltd	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the Department for Industry, Innovation and Science	41 618
Empired Ltd	Assistance with migrating the on-premise Microsoft Dynamics environment to the Microsoft Cloud (costs partially recovered from the Office of Recreation, Sport and Racing)	42 190
Alchemy Security Consulting	Provision of cyber security expert to support the functions of the Cyber Security Watch Desk	43 200
Deloitte Risk Advisory Pty Ltd	Delivery of a cyber security risk management framework and conduct risk workshop for information assets	43 200
Jtwo Solutions Pty Ltd	Engagement of IT staff to provide support and development services for the mySAGOV project	43 200
D2 & Associates Pty Ltd	Support for the preparation of a data centre strategy for the exit of Glenside Data Centre	44 000
Satalyst Pty Ltd	Implementation of a data archiving solution for the Central Log Analytics WorkSpace	44 000
Ernst & Young	Provide risk assessment services of Live	45 000

Contractors	Purpose	\$ Actual payment
	Response and Live Response Advance relating to security of the tenancy	
Deloitte Risk Advisory Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	45 425
Accenture Australia Pty Ltd	Prepare an architectural strategic roadmap for the Office of the Chief Information Officer	46 000
MEGT (Australia) Ltd	Cyber traineeship - 3rd contract	46 280
MEGT (Australia) Ltd	Cyber traineeship - 2nd contract	46 480
KPMG	Professional services to report on cyber regulation in South Australia	47 491
D2 & Associates Pty Ltd	Update network strategy document to support business and agency objectives for the Office of the Chief Information Officer	47 800
Talent International (SA) Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	47 801
CyberCX	Uplift the targeted and malicious security scanning capability of the South Australian Government	48 000
Hannan & Partners Pty Ltd	Assist in the development of the hazard leader	48 000

Contractors	Purpose	\$ Actual payment
	submission for the State Emergency Management Committee	
D2 & Associates Pty Ltd	Preparation for a cloud platform governance framework to govern cloud adoption across the South Australian Government	48 400
Deloitte Risk Advisory Pty Ltd	Review of existing security operations capability and production of a road map to a new Security Operations Centre	48 600
CyberCX	Explore options for cyber security services centralisation and uplift through workshops, review of publicly available information, and case studies	48 800
D2 & Associates Pty Ltd	Undertake a review of the StateNet Network Strategy	49 000
Deloitte Risk Advisory Pty Ltd	Undertake a review of the South Australian cyber security framework attestation and third-party security risk management business requirements	49 387
Satalyst Pty Ltd	Provision of sentinel lighthouse architecture, design and pilot services to the Office of the Chief Information Officer	49 395
Deloitte Risk Advisory Pty Ltd	Perform risk assessments on information assets supporting the Central Data Network and	49 600

Contractors	Purpose	\$ Actual payment
	Infrastructure as a Service services	
MTX Australia Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	49 959
The Trustee for Aplo Design	Engagement of IT staff to provide support and development services for the Government Services Portal project	50 040
Dius Computing Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	51 440
Pernix Pty Ltd	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the Department for Industry, Innovation and Science	53 480
Escient Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal that has been capitalised	54 257
The Trustee for Aplo Design	Engagement of IT staff to provide support and development services for the Digital Transformation Project on behalf of the Department for Industry, Innovation and Science	55 240
Microsoft	Activate Microsoft Defender for Office 365 for proof of concept and service delivery management	57 900

Contractors	Purpose	\$ Actual payment
Maxima Group Training	Skilling South Australia Group Training Organisation traineeship services	60 813
Flinders University	Tarnanthi data collection and research project	64 000
Randstad Pty Ltd	Human resources support services for digital programs	66 415
Expose Data Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	67 068
Bailey Abbott Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	69 125
NTT Australia	Migration of mail protection services from Mimecast to Microsoft	69 593
NEC IT Services Australia Pty Ltd	Provision of solution architect services for the Office for Cyber Security	70 000
locane Pty Ltd	Managed technology services of an infrastructure platform for client agencies relating to engineering support and maintenance activities for the Office of Data Analytics - 2nd contract	70 950
Jtwo Solutions Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services	75 541

Contractors	Purpose	\$ Actual payment
	Portal project that has been capitalised	
Advent One Pty Ltd	Technical assistance to support Active Directory security uplift projects	76 800
Deloitte Risk Advisory Pty Ltd	Professional services in finalising the cyber security strategy and roadmap	77 103
CyberCX	Engagement of IT staff to provide support and development services for the Government Services Portal project	79 144
Fragile to Agile (Asia Pac) Pty Ltd	Engagement of IT staff to provide support and development services for the Department for Energy and Mining Project	81 625
Paxus Australia Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	83 316
locane Pty Ltd	Managed technology services of an infrastructure platform for client agencies relating to engineering support and maintenance activities for the Office for Data Analytics - 3rd contract	84 246
Innodev Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	86 850
KPMG	Develop a whole of government model and supporting tool to measure data governance and management	87 249

Contractors	Purpose	\$ Actual payment
	initiatives for the Office for Data Analytics	
KPMG	Assess the effectiveness of governance arrangements and interagency collaborations of the state-led assistance after the 2019-2020 Bushfires	90 657
Elasticsearch Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	91 000
Thinkplace Australia Pty Ltd	Development of a South Australian Government digital inclusion strategy for the Office of the Chief Information Officer	94 200
Satalyst Pty Ltd	Defender for Endpoint extension of dashboard access to all agencies in the central tenancy for the Office of the Chief Information Officer	94 800
PricewaterhouseCoopers Indigenous Consulting Pty Ltd	Services to facilitate the negotiation and finalisation of the Partnership Agreement between the South Australian Aboriginal Community Controlled Organisation Network and the South Australian Government	95 855
Escient Pty Ltd	Engagement of IT staff to provide support and development services for the Digital Transformation Project on behalf of the Department for Industry, Innovation and Science that has been capitalised	101 681

Contractors	Purpose	\$ Actual payment
Future Identity Pty Ltd	Engagement of IT staff to provide support and development services for the mySAGOV project	101 734
Red Hat Asia-Pacific Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	103 680
Expose Data Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	106 040
Data 3 Ltd	Defender and Sentinel architecture design and support for the Office of the Chief Information Officer	107 191
Deloitte Risk Advisory Pty Ltd	Security risk assessment and configuration review for the central Microsoft 365 tenancy	109 600
Talent International (SA) Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	111 730
Telstra Corporation Ltd	Engagement of a Microsoft 365 and Azure Specialist for the Office of the Chief Information Officer	115 488
Expose Data Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	122 955
Chamonix It Management	Engagement of IT staff to provide support and	123 020

Contractors	Purpose	\$ Actual payment
	development services for the Government Services Portal	
Deloitte Risk Advisory Pty Ltd	Design of cyber threat intelligence platform for the Office of the Chief Information Officer	124 210
Dialog Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	133 950
Empired Ltd	Migration of current Sports Voucher Portal with Power Apps Portal and assistance with the data migration of the on-premise Dynamics environment to the Microsoft Cloud (costs recovered from the Office of Recreation, Sport and Racing)	137 217
KPP Ventures Pty Ltd	Temporary Staff including for the Office of the Chief Information Officer, Media Monitoring Unit and Cabinet Office	138 256
CyberCX	Information security management services for the department	140 183
Bailey Abbott Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal and COVID related IT projects	144 906
Chamonix It Management	Engagement of IT staff to provide support and	153 100

Contractors	Purpose	\$ Actual payment
	development services for the mySAGOV project	
Ernst & Young	Engagement of IT staff to provide support and development services for the Government Services Portal project	154 493
Access Testing Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	161 004
Modis Staffing Pty Ltd	Temporary Staff for the Office of the Chief Information Officer	162 074
Dialog Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	162 345
Pernix Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	166 500
Ernst & Young	Engagement of IT staff to provide support and development services for the Digital Transformation Project on behalf of the Department for Industry, Innovation and Science that has been capitalised	170 677
Satalyst Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	183 378
Integral Technology Solutions	Engagement of IT staff to provide support and development services for the Government Services	184 571

Contractors	Purpose	\$ Actual payment
	Portal project that has been capitalised	
Atomix Design Pty Ltd	Engagement of IT staff to provide support and development services for the mySAGOV project	186 409
Access Testing Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	191 988
Chamonix It Management	Solution architecture support for whole of government IT projects	194 350
Paxus Australia Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	194 486
Ernst & Young	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the Department for Industry, Innovation and Science	199 702
ISD Cyber	Delivery of policy and technical documentation relating to the cyber resilience program development for the Office of Cyber Security to uplift the SA Government's cyber security posture	203 400
Chamonix IT Management	Engagement of IT staff to provide support and development services for the Business Portal Project on behalf of the	209 580

Contractors	Purpose	\$ Actual payment
	Department for Industry, Innovation and Science	
Atomix Design Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	223 026
Bailey Abbott Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	256 425
Ernst & Young	Engagement of IT staff to provide support and development services for the Government Services Portal project that has been capitalised	327 705
Paxus Australia Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	364 838
Atomix Design Pty Ltd	Engagement of IT staff to provide support and development services for COVID related IT projects	373 372
Innodev Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	385 303
Integral Technology Solutions	Engagement of IT staff to provide support and development services for COVID related IT projects	411 440
Hudson Global Resources (Aust)	Temporary Staff including for the Office of the Chief Information Officer and Cabinet Office	464 633

Contractors	Purpose	\$ Actual payment
Jtwo Solutions Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	541 159
Randstad Pty Ltd	Temporary staff including for the Office of the Chief Information Officer, procurement services and digital programs	619 659
Pernix Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal project	667 319
Chamonix It Management	Engagement of IT staff to provide support and development services for the Government Services Portal that has been capitalised	668 784
Ernst & Young	Engagement of IT staff to provide support and development services for COVID related IT projects	739 134
Peoplebank Australia Ltd	Temporary staff including for the Office of the Chief Information Officer and digital programs	834 980
Pernix Pty Ltd	Engagement of IT staff to provide support and development services for the Government Services Portal that has been capitalised	846 672
Paxus Australia Pty Ltd	Temporary staff including for the Office of the Chief Information Officer and digital programs	884 815

Contractors	Purpose	\$ Actual payment
Talent International (SA) Pty Ltd	Temporary staff including for the Office of the Chief Information Officer and digital programs	1 012 595
Integral Technology Solutions	Engagement of IT staff to provide support and development services for the Government Services Portal project	1 139 148
Chamonix It Management	Engagement of IT staff to provide support and development services for the Government Services Portal and COVID related IT projects	1 644 016
NEC Australia Pty Ltd	Solution development services provided under the Network Management Services agreement	1 709 243
Hays Specialist Recruitment	Temporary staff including for the Office of the Chief Information Officer, Office for Data Analytics and digital programs	1 967 480
Wavemaker	Supply of specialist services including strategy development, planning and buying of advertising media for whole of government	commercial in confidence
	Total	\$26 016 834

Data for previous years is available at: [Data.SA Contractors engaged by the Department of the Premier and Cabinet](#)

The details of South Australian Government-awarded contracts for goods, services, and works are displayed on the SA Tenders and Contracts website. [View the agency list of contracts.](#)

The website also provides details of [across government contracts.](#)

Risk management

Risk and audit at a glance

DPC remains committed to ensuring that effective risk management is integrated into regular work activities. The aim is to ensure that risk management is embedded in decision-making and operational processes, contributing to the achievement of the department's strategic objectives and creation of a positive organisational risk culture.

The department's Risk and Audit function:

- provides objective assurance and consulting activities to advance the department's ability to achieve its strategic objectives.
- assists the Chief Executive and the department in the effective discharge of responsibilities relating to risk management, governance and internal control.
- provides support to the Risk and Performance Committee, one of the key governance committees supporting the Chief Executive.

The Risk and Audit function acts as a "third line of defence" and operates independently of the activities that it audits to ensure unbiased judgements which are essential to its proper conduct and impartial advice to management.

Risk and Performance Committee

The Risk and Performance Committee (committee) is responsible for providing independent assurance and assistance to the Chief Executive on the operation and effectiveness of risk management, internal controls, legislative compliance, and internal and external accountability for the department.

The committee met on five occasions during 2021-22. Membership consists of both internal and external members and is independently chaired.

During 2021-22 the committee provided independent assurance on the operation and effectiveness of risk management, internal controls and compliance requirements for the department as prescribed under the committee's Terms of Reference. Achievements during the year included:

- approved and monitored the delivery of the 2021-22 annual internal audit plan.
- reviewed the quality of the 2020-21 annual financial statements including variance analyses and other explanatory commentary prior to signing by the Chief Executive and lodgement with the Auditor-General.
- endorsed the annual review of DPC Strategic Risks and Risk Appetite Statement.
- provide oversight of the department's strategic and operational risk registers, exposures and control issues.
- considered incoming correspondence to the department from the Auditor-General.

- provided oversight of the review of DPC fraud and corruption control, risk management, incident management and business continuity management policies and procedures during the year.

In 2022-23, the Committee will continue to focus on providing assurance to the Chief Executive by monitoring and overseeing DPC’s risk and control frameworks, internal and external audit issues and external accountability requirements. Specific attention will be given to department’s strategic risks, as well as emerging risks.

Fraud detected in the agency

Category/nature of fraud	Number of instances
Not applicable	0

NB: Fraud reported includes actual and reasonably suspected incidents of fraud.

Data for previous years is available at: [Data.SA fraud detected within the Department of the Premier and Cabinet](#)

Strategies implemented to control and prevent fraud

Policies and procedures	<p>The department has zero tolerance to fraud, corruption and other criminal conduct, misconduct and maladministration.</p> <p>A key strategy for managing the risk of fraud, corruption and other criminal conduct, misconduct and maladministration is the proactive prevention of such conduct through the facilitation of a sound ethical culture.</p> <p>The department has adopted and promotes the Code of Ethics for the South Australian Public Sector, which provides guidance to employees on appropriate behaviour.</p> <p>The processes for preventing, detecting and responding to the risks of fraud are documented in the department’s Corruption and Maladministration Control Policy and Corruption and Maladministration Control Strategy which is consistent with the across government Fraud and Corruption Control Policy issued by the Commissioner for Public Sector Employment.</p> <p>DPC Finance also supports the maintenance of an effective internal control environment by ensuring compliance with relevant legislation and regulations, namely the <i>Public Finance and Audit Act 1987</i>, applicable Treasurer’s Instructions and Australian Accounting Standards.</p>
Internal processes	<p>Processes are in place for identifying, recording, analysing, reporting and escalating fraud and corruption loss events and control failures.</p>

	<p>These processes are supported by mechanisms to prevent, detect and respond to the risks of fraud, including:</p> <ul style="list-style-type: none"> • annual internal audit plans. • monthly Executive Financial Performance Reports. • management certification of internal controls as part of the department’s Financial Management Compliance Program and the end of financial year annual financial statements preparation process which includes the completion of fraud declarations by Key Management Personnel. • the maintenance of financial authorisations within the e-Procurement and EMS purchase card management systems including the performance of regular user access and transactional reviews. • conflict of interest declarations. • reporting of gifts and benefits offered to and received by employees. • employee screening. • internal and external audits. • disclosure of suspected or actual fraudulent behaviour.
<p>Annual financial report</p>	<p>The annual financial report is supported by a system of internal controls that are monitored and assessed during the financial year through the department’s internal assurance processes and other processes undertaken by Shared Services SA as the external service provider.</p>
<p>Employee induction and online training</p>	<p>The department’s induction process ensures that all new employees are made aware of the Code of Ethics for the South Australian Public Sector and the Corruption and Maladministration Control Policy. This policy clearly stipulates a “zero tolerance” position in respect to fraud and corruption. Information is provided to all employees relating to the Code of Ethics on the departmental intranet.</p> <p>New employees and those returning from a period of extended leave must undergo a mandatory induction process upon their commencement of employment in the form of a DPC Online Induction and an online Code of Ethics Awareness training course.</p> <p>A Fraud and Corruption Awareness online course was reviewed and updated during the year which is made available and mandated for all employees to complete every three years, with any new starters required to complete the course as part of an induction program within six months of commencement.</p>

<p>Financial Management Compliance Program</p>	<p>Appropriate business practices are reinforced through the department’s Financial Management Compliance Program (FMCP) as mandated by Treasurer’s Instruction 28. The FMCP was undertaken through a control self-assessment comprising a series of questions which assess relevant policies, procedures, systems, internal controls, risk management, and statutory / financial / management reporting that is in operation across all business units within the department.</p> <p>An independent risk-based validation of the results is undertaken, and results reported to the relevant business units and the Risk and Performance Committee.</p>
<p>Risk assessments</p>	<p>Business units undertake regular fraud and corruption risk assessments on their operations and are also required to identify, assess and monitor those risks and document mitigating actions in their risk registers which are subject to six-monthly reviews and monitoring throughout the year.</p> <p>An annual assurance mapping review complements the risk management assessments by providing additional assurance around the state of governance, risk management and internal controls within DPC.</p> <p>An annual review of strategic risks was also undertaken during the year to ensure they continue to reflect the current risk environment. This included a review of the departmental risk appetite statement to ensure the boundaries for prudent and consistent decision-making are clearly defined in order to effectively deliver our strategy.</p> <p>Once every three years the department is required to conduct a comprehensive assessment of the risk of fraud and corruption within the department’s business operations in accordance with the Corruption and Maladministration Control Policy. Specialist resources were recruited, and a review was completed during the year. A Risk Culture Survey was also undertaken during the year. The survey acted to protect against the threat of fraud by increasing fraud risk awareness and fostering a strong risk culture, which can help stop fraudulent behaviour before it happens.</p>

Public interest disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Public Interest Disclosure Act 2018*:

Nil

Data for previous years is available at: [Data.SA Public Interest Disclosure Act 2018](#)

Note: Disclosure of public interest information was previously reported under the *Whistleblowers Protection Act 1993* and repealed by the *Public Interest Disclosure Act 2018* on 1/7/2019.

Reporting required under any other act or regulation

Act or Regulation	Requirement
<i>Emergency Management Act 2004</i>	<p>Part 2 – State Emergency Management Committee</p> <p>Section 13 – Annual Report by SEMC</p> <p>(1) SEMC must, on or before 30 September in each year, present a report to the Minister on the operations of SEMC during the preceding financial year.</p> <p>(2) The Minister must, within 12 sitting days after receipt of a report under this section, cause copies of the report to be laid before both Houses of Parliament.</p>

The State Emergency Management Committee (SEMC) is established by section 6 of the *Emergency Management Act 2004* to provide leadership and maintain oversight of emergency management planning in the state. SEMC supports the Premier as Minister for the Act, and leads initiatives requested by the Emergency Management Cabinet Committee (EMCC). Under the Act, SEMC is responsible for leading and overseeing state emergency management planning and coordinating emergency management policies and strategies.

During 2021-22 SEMC met four times to address matters related to driving continuous improvement across emergency management, in particular, assurance of emergency management plans, training and competency. It delivered a range of projects and initiatives aligned to its legislative responsibilities and strategic intent.

Major activities included.

- continuing to monitor the response to the COVID-19 pandemic and impacts of concurrent biosecurity responses, including Fruit Fly outbreak, in South Australia.

- authorising a Flood Lessons Management Reference Group to review the state response to and recovery from the January/February severe weather and flooding event
- endorsing an emergency management data strategy to provide a framework for addressing issues with data sharing, systems and investment prioritisation.
- considering the implications of climate change for emergency management and strategic climate risk mitigation
- progressing the review of the State Emergency Management Plan.
- reviewing the Emergency Management Assurance Framework and authorising a new EM Assurance Sub-committee (EMAS).
- authorising a new Cyber Crisis hazard under the State Emergency Management Plan.

Act or Regulation	Requirement
<i>Government Business Enterprises (Competition) Act 1996</i>	<p>Section 21 – Annual Report</p> <p>The annual report of the administrative unit responsible, under the Minister, for the administration of this Act must include a report on the investigations carried out under this Act for the relevant financial year.</p>

Competition Commissioner – Competitive Neutrality Complaints 2021-22

The following information is provided in accordance with the requirements of section 21 of the *Government Business Enterprises (Competition) Act 1996 (Act)* for the Chief Executive of DPC, to report annually on investigations carried out under this Act.

Two complaints relating to the same matter received by the Competitive Neutrality Secretariat during 2020–2021 were resolved. Investigation by the Secretariat was undertaken, finding the principles of competitive neutrality policy have not been breached, with the matter not requiring referring to a Competition Commissioner. Discussion between one of the complainants and the Small Business Commissioner was undertaken subsequent to the investigation.

One complaint has been received in relation a competitive neutrality complaint to a local government entity which investigated the matter and found the complaint did not require further investigation under the Act. The Secretariat has been asked by the complainant to review these findings. This matter is continuing.

Currently there are no ongoing investigations by a Competition Commissioner.

Summaries of complaints referred to a Competition Commissioner and additional information is available via the Competitive Neutrality section of the [DPC website](#).

Act or Regulation	Requirement
<p><i>City of Adelaide Act 1998</i></p>	<p>Division 4 – Reporting and review</p> <p>Section 16 – Reporting</p> <p>(1) The Capital City Committee must ensure that a report is prepared by 31 October in each year on the operation of the collaborative arrangements established under or pursuant to this Act during the financial year ending on the preceding 30 June.</p> <p>(2) The Premier must ensure that copies of a report prepared under subsection (1) are laid before both Houses of Parliament within 12 sitting days after the report is completed.</p> <p>(3) The Lord Mayor must ensure that copies of a report prepared under subsection (1) are presented to the Adelaide City Council within four weeks after the report is completed.</p>

The Capital City Committee (CCC) is an intergovernmental body established under the *City of Adelaide Act 1998* (the Act) which sets out its membership and functions. The primary function of the CCC is to enhance and promote the development of the City of Adelaide (CoA) as the capital city of the State.

Under Section 7 of the Act, the CCC membership is constituted as follows:

- the Premier, or a Minister nominated by the Premier, who is the chair of the CCC.
- two other Ministers nominated by the Premier.
- the Lord Mayor or, if the Lord Mayor chooses not to be a member of the CCC, another member of the CoA nominated by the Council.
- two other members of the CoA nominated by the Council.

The functions of the CCC are set out in Section 10 of the Act and include:

- identify and promote key strategic requirements for the economic, social, physical and environmental development and growth of the city of Adelaide.
- promote and assist in maximising opportunities for the effective coordination of public and private resources to meet the key strategic requirements identified by the CCC and recommend priorities for joint action by the State Government and the CoA.
- monitor the implementation of programs to promote the development of the city of Adelaide.

- make provision for the publication of key strategies, goals and commitments relevant to the development and growth of the city of Adelaide.
- collect, analyse and distribute information about the economic, social, physical and environmental development of the city of Adelaide.

The CCC met three times in 2021-22. The 2020-21 Annual Report was tabled in Parliament on Tuesday 17 May 2022 and was noted by the Council on Tuesday 14 June 2022. The 2021-22 Annual Report will be prepared by 31 October 2022.

Act or Regulation	Requirement
<p><i>Public Sector (Data Sharing) Act 2016</i></p>	<p>Division 4 - Reporting and review</p> <p><i>Section 16 – Reporting</i></p> <p>Section 17 – Annual Report</p> <p>(1) The Minister must, as soon as practicable after each 30 June, cause a report to be prepared about the operation of this Act during the year ended on that 30 June.</p> <p>(2) Without limiting subsection (1), a report relating to a year must include the following matters:</p> <p style="padding-left: 40px;">(a) in relation to the provision of public sector data pursuant to a direction of the Office for Data Analytics (ODA) under section 6(4), a list of such directions including, in respect of each direction;</p> <p style="padding-left: 80px;">(i) the identity of the data provider and data recipient; and</p> <p style="padding-left: 80px;">(ii) the nature of the data; and</p> <p style="padding-left: 80px;">(iii) whether the public sector data contained personal information and whether the data was, at the time of the direction, exempt public sector data;</p> <p style="padding-left: 40px;">(b) a summary of the results of data analytics work undertaken by ODA and made available to public sector agencies, the private sector and the general public;</p> <p style="padding-left: 40px;">(c) in relation to the provision of public sector data containing personal information under section 8(1), a list of all instances of such provision including the identification of the data provider and data recipient, the</p>

Act or Regulation	Requirement
	<p>general nature of the data and the purpose for which the data was shared;</p> <p>(d) a list of all directions made by the Minister under section 9(1), including, in respect of each direction—</p> <p style="padding-left: 40px;">(i) the identification of the data provider and data recipient and the general nature of the public sector data; and</p> <p style="padding-left: 40px;">(ii) the purpose for which the public sector data was to be provided; and</p> <p style="padding-left: 40px;">(iii) whether the direction related to public sector data containing personal information and whether the data was, at the time of the direction, exempt public sector data;</p> <p>(e) a list of all agreements entered into pursuant to section 13(1) including, in respect of each agreement—</p> <p style="padding-left: 40px;">(i) the identification of the parties to the agreement and the general nature of the data being shared; and</p> <p style="padding-left: 40px;">(ii) whether the agreement related to the sharing of public sector data containing personal information and whether the public sector data was, at the time of sharing, exempt public sector data.</p> <p>(3) The Minister must, within 6 sitting days after receipt of a report under this section, cause copies of the report to be laid before each House of the Parliament.</p>

The Office for Data Analytics (ODA) is a unit within DPC and was established by section 6 of the *Public Sector (Data Sharing) Act 2016* on 30 May 2017 to:

- undertake data analytics work in collaboration with agencies (mostly multi-agency data sharing projects).
- facilitate data sharing between other agencies.
- inform agencies about their service delivery, operations and performance.
- upskill government in evidence-based decision-making using data and analytics.

Operations and activities from 1 July 2021 to 30 June 2022 are summarised on the [Office for Data Analytics](#) section of the DPC website:

(2) (a) *in relation to the provision of public sector data pursuant to a direction of ODA under section 6(4), a list of such directions including, in respect of each direction –*

(i) the identity of the data provider and data recipient; and

(ii) the nature of the data; and

(iii) whether the public sector data contained personal information and whether the data was, at the time of the direction, exempt public sector data.

There were no instances of ODA, under section 6(4), directing a public sector agency to provide public sector data to ODA during the period 1 July 2021 to 30 June 2022.

(2) (b) *a summary of the results of data analytics work undertaken by ODA and made available to public sector agencies, the private sector and the general public is provided below.*

- Supported the South Australian government's COVID-19 response including:
 - supporting contact tracing operations.
 - publishing data publicly on active case locations.
 - analysing social, economic and non-COVID-19 health factors relating to the pandemic.
 - providing analysis on state mobility.
 - analysing and supporting COVID SAfe plan regeneration.
 - publishing QR check-in statistics daily to the public.
 - assist with COVID-19 vaccination reporting and undertake vaccine hesitancy analysis.
- The ODA facilitated an independent review into the operation of *the Public Sector (Data Sharing) Act 2016* and the *Public Sector (Data Sharing) Regulations 2017* which was finalised by Judge Paul Rice QC in December 2021. The recommendations include implementing the draft data strategy in full and with appropriate resourcing due to the identified issues in information sharing and data maturity identified in the review. Much of this work is consistent with the Commonwealth data strategy and recent commencement of the *Data Availability and Transparency Act 2022 (Cwth)*.
- The Child Protection Systems Royal Commission recommended increased government investment in data management and sharing to enable better decision making and protect vulnerable children. The Vulnerable Children's Project (VCP) ran over several years and enabled ODA to create a secure data integration facility to deliver an identifiable, real-time integrated picture of vulnerable children and families. The VCP has now evolved into the state

Social Data Asset and from a subset of this, the Vulnerable Family Information Management System, ODA delivered the first of several products to the Department of Human Services.

- ODA provided the State Emergency Centre with a Common Operating Picture (CoP) providing improved situational awareness during emergencies. As requested by SAFECOM and other Emergency Services agencies, ODA continues to further develop and expand the platform with the capability to provide real-time situational awareness across all types of emergencies.
- The following analytic projects have been undertaken and/or are underway having been prioritised by Cabinet and other Committees:
 - ODA delivered the At Risk Male Early Intervention Project (ARMEIP) - to support efforts to reduce domestic abuse, child abuse and neglect, and suicide by focusing on men experiencing divorce and separation; generational post-traumatic stress disorder (PTSD); and military service-induced PTSD.
 - the Offender Prisoner Disability Early Identification Project (OPDEIP) - examines the potential to link data from a range of sources to better inform disability identification among offenders and prisoners.
 - Economic, Business, Trade Data – ODA has delivered a significant dataset on the economic, business and trade activity of the state through the preparation, collection, and delivery of Business Longitudinal Analytic Data Environment (BLADE) and South Australian Business Research Environment (SABRE) data sets for state leadership, policy staff, and economists.
 - National Disability Data Asset – ODA coordinated with the Commonwealth and DHS to provide South Australian data and analyse with university partners the impact of disability on employment.
 - Ruby's Program – The primary focus behind the analysis of Uniting Communities Ruby's Program was to measure the extent to which young people who have completed Uniting Communities (UC) Ruby's Reunification Program later have re-entered Homelessness, Youth Justice and/or Out of Home Care Services. The program at Uniting Communities provides both accommodation and counselling services, called Ruby's Family Reunification Program or simply Ruby's.
- State Data Strategy and Policy – ODA is in the final stages of developing a Data Strategy for South Australia 2022-2025 and together with established Data Asset Committees (Social/Economic/Environment and Emergency) will work to expedite and elevate data sharing and its benefits to government.
 - ODA represents the State government's participation in the Commonwealth's Data and Digital Ministers Meetings, Information Sharing Guidelines and Open Data programs.

- The Data Availability and Transparency Act 2022 came into effect on 1 April 2022. ODA will support the State's implementation of the Act. The legislation establishes a new, best practice, scheme for sharing Australian Government data, underpinned by strong safeguards and simplified, efficient processes.
- ODA developed The Emergency Management Data Strategy which in line with the State Data Strategy and will uplift South Australia's capability to inform an integrated emergency response.
- ODA provides support to projects identified as part of the work program under the Intergovernmental Agreement (IGA) on Data Sharing.
- Support whole of government performance reporting.

(2) (c) in relation to the provision of public sector data containing personal information under 8(1), a list of all instances of such provision including the identification of the data provider and data recipient, the general nature of the data and the purpose for which the data was shared.

Data can be located via the [Office for Data Analytics](#) section of the DPC website.

(2) (d) a list of all directions made by the Minister under section 9(1), including, in respect of each direction-

(i) the identification of the data provider and data recipient and the general nature of the public sector data; and

(ii) the purpose for which the public sector data was to be provided; and

(iii) whether the direction related to public sector data containing personal information and whether the data was at the time of the direction, exempt public sector data.

There were no instances of the Minister, under section 9(1) directing a public sector agency to provide public sector data to another public sector agency during the period 1 July 2021 to 30 June 2022.

(2) (e) a list of all agreements entered into pursuant to section 13(1) including, in respect of each agreement-

(i) the identification of the parties to the agreement and the general nature of the data being shared

(ii) whether the agreement related to the sharing of public sector data containing personal information and whether the public sector data was, at the time of sharing, exempt public sector data.

The following agreements were entered into by the Minister under section 13(1) (an agreement with a relevant non-government entity) during the period 1 July 2021 to 30 June 2022.

- At Risk Males Early Intervention Project (ARMEIP) Data Sharing Agreement
 - Department of the Premier and Cabinet
 - Department for Child Protection
 - Department for Education
 - Department of Human Services (Youth Justice)
 - Attorney General's Department/Commissioner for Consumer Affairs/Births, Deaths and Marriages
 - SA Housing Authority
 - Department for Health
 - Department for Correctional Services
 - Department of Infrastructure and Transport
 - South Australia Police
 - Wellbeing SA (Health)
 - Office of the Chief Psychiatrist
 - Relationships Australia South Australia (RASA)

- The Smith Family Data Sharing Agreement
 - Department for Education
 - The Smith Family

Reporting required under the *Carers' Recognition Act 2005*

N/A

Public complaints

Number of public complaints reported

Complaint categories	Sub-categories	Example	Number of Complaints 2021-22
Professional behaviour	Staff attitude	Failure to demonstrate values such as empathy, respect, fairness, courtesy, extra mile; cultural competency	1
Professional behaviour	Staff competency	Failure to action service request; poorly informed decisions; incorrect or incomplete service provided	0
Professional behaviour	Staff knowledge	Lack of service specific knowledge; incomplete or out-of-date knowledge	0
Communication	Communication quality	Inadequate, delayed or absent communication with customer	0
Communication	Confidentiality	Customer's confidentiality or privacy not respected; information shared incorrectly	1
Service delivery	Systems/technology	System offline; inaccessible to customer; incorrect result/information provided; poor system design	1807
Service delivery	Access to services	Service difficult to find; location poor; facilities/ environment poor standard; not accessible to customers with disabilities	253
Service delivery	Process	Processing error; incorrect process used; delay in processing application; process not customer responsive	148
Policy	Policy application	Incorrect policy interpretation; incorrect policy applied; conflicting policy advice given	1
Policy	Policy content	Policy content difficult to understand; policy unreasonable or disadvantages customer	0

Complaint categories	Sub-categories	Example	Number of Complaints 2021-22
Service quality	Information	Incorrect, incomplete, out dated or inadequate information; not fit for purpose	103
Service quality	Access to information	Information difficult to understand, hard to find or difficult to use; not plain English	0
Service quality	Timeliness	Lack of staff punctuality; excessive waiting times (outside of service standard); timelines not met	0
Service quality	Safety	Maintenance; personal or family safety; duty of care not shown; poor security service/ premises; poor cleanliness	0
Service quality	Service responsiveness	Service design doesn't meet customer needs; poor service fit with customer expectations	0
No case to answer	No case to answer	Third party; customer misunderstanding; redirected to another agency; insufficient information to investigate	193
		Total	2507

Additional Metrics	Total
Number of positive feedback comments	714
Number of negative feedback comments	19
Total number of feedback comments	733
% complaints resolved within policy timeframes (21 days)	75%

Data for previous years is available at: [Data.SA Public Complaints received by the Department of the Premier and Cabinet](#)

Service Improvements

The Office of the Chief Information Officer (OCIO) received an increase in system/technology complaints, of which the majority related to the creation of COVID-Safe Plans.

The Office of Digital Government (ODG) received an increased number of customer complaints in response to the release of the Entry Check SA and Health Checks applications, along with problems using the ‘Vaxcheck’ feature on the mySAGOV application (i.e. COVID-19 response activities).

Whilst the increase of complaints received by DPC can largely be attributed to COVID-19 related activities, OCIO and ODG ensured prompt and helpful service to assist customers in completing COVID-Safe requirements. Feedback received also prompted the updating of the COVID-19 website with additional information and instructions resulting in positive feedback being received.

The Office of Data Analytics received complaints due to customers experiencing difficulty in downloading datasets from the open data portal following a system upgrade.

Arts SA noted that positive feedback received was related to service provision by the team, with 1% of negative feedback relating to grant application outcome notifications.

In terms of DPC’s Complaints Management System, the department took the opportunity during 2021-22, to review and update local complaints procedures.

Compliance Statement

The Department of the Premier and Cabinet is compliant with Premier and Cabinet Circular 039 – complaint management in the South Australian public sector	Y
The Department of the Premier and Cabinet has communicated the content of PC 039 and the agency’s related complaints policies and procedures to employees.	Y

Appendix: Audited financial statements 2021-22

INDEPENDENT AUDITOR'S REPORT



Government of South Australia

Auditor-General's Department

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To the Chief Executive Department of the Premier and Cabinet

Opinion

I have audited the financial report of the Department of the Premier and Cabinet for the financial year ended 30 June 2022.

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Department of the Premier and Cabinet as at 30 June 2022, its financial performance and its cash flows for year then ended in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2022
- a Statement of Financial Position as at 30 June 2022
- a Statement of Changes in Equity for the year ended 30 June 2022
- a Statement of Cash Flows for the year ended 30 June 2022
- notes, comprising material accounting policies and other explanatory information
- a Statement of Administered Comprehensive Income for the year ended 30 June 2022
- a Statement of Administered Financial Position as at 30 June 2022
- a Statement of Administered Changes in Equity for the year ended 30 June 2022
- a Statement of Administered Cash Flows for the year ended 30 June 2022
- a Schedule of Expenses and Income attributable to administered activities for the year ended 30 June 2022
- a Schedule of Assets and Liabilities attributable to administered activities for the year ended 30 June 2022
- notes, comprising material accounting policies and other explanatory information for administered items
- a Certificate from the Chief Executive and the Executive Director, Communities and Corporate.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Department of the Premier and Cabinet. The *Public Finance and Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* have been met.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive for the financial report

The Chief Executive is responsible for the preparation of the financial report that gives a true and fair view in accordance with relevant Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive is responsible for assessing the entity's ability to continue as a going concern, taking into account any policy or funding decisions the government has made which affect the continued existence of the entity. The Chief Executive is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the assessment indicates that it is not appropriate.

Auditor's responsibilities for the audit of the financial report

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of the Department of the Premier and Cabinet for the financial year ended 30 June 2022.

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Department of the Premier and Cabinet's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive
- conclude on the appropriateness of the Chief Executive's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify the opinion. My conclusion is based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause an entity to cease to continue as a going concern
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Executive about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.



Andrew Richardson
Auditor-General

23 September 2022

Department of the Premier and Cabinet

Financial Statements

For the year ended 30 June 2022

Department of the Premier and Cabinet
Certification of the Financial Statements
for the year ended 30 June 2022

We certify that the:

- financial statements of the Department of the Premier and Cabinet:
 - are in accordance with the accounts and records of the department;
 - comply with relevant Treasurer's Instructions;
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the department at the end of the financial year and the result of its operations and cash flows for the financial year.
- internal controls employed by the Department of the Premier and Cabinet for the financial year over its financial reporting and its preparation of financial statements have been effective.



Damien Walker
Chief Executive
16 September 2022



Steven Woolhouse
Executive Director, Communities and Corporate
16 September 2022

Department of the Premier and Cabinet
Statement of Comprehensive Income
for the year ended 30 June 2022

	Note	2022 \$'000	2021 \$'000
Income			
Appropriation	2.1	366 542	261 124
Sales of goods and services	2.2	29 055	26 790
Commonwealth-sourced grants and funding	2.3	15 912	7 146
SA Government grants, subsidies and transfers	2.4	25 946	19 548
Local government grants		342	334
Resources received free of charge	2.5	98 168	716
Other income	2.6	7 999	9 661
Total income		543 964	325 319
Expenses			
Employee benefits expenses	3.3	70 606	55 070
Supplies and services	4.1	106 916	78 986
Depreciation and amortisation	5.1, 5.4	15 859	15 631
Borrowing costs		5	8
Grants and subsidies	4.2	153 715	156 712
Net loss from the disposal of non-current assets	4.3	24	328
Cash transfer to the Consolidated Account		6 000	-
Other expenses	4.4	2 078	1 362
Resources provided free of charge	4.5	2 822	2 771
Total expenses		358 025	310 868
Net result		185 939	14 451
Total comprehensive result		185 939	14 451

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

Department of the Premier and Cabinet
Statement of Financial Position
as at 30 June 2022

	Note	2022 \$'000	2021 \$'000
Current assets			
Cash	6.1	128 733	63 166
Receivables	6.2	12 859	13 236
Inventories		238	96
Non-current assets classified as held for sale or transfer	5.5	208 727	635
Total current assets		350 557	77 133
Non-current assets			
Receivables	6.2	596	411
Property, plant and equipment	5.1	126 658	220 658
Intangible assets	5.4	16 615	15 022
Total non-current assets		143 869	236 091
Total assets		494 426	313 224
Current liabilities			
Payables	7.1	19 206	23 014
Employee benefits	3.4	7 117	7 606
Financial liabilities	7.2	134	118
Contract liabilities	7.3	1 794	1 444
Provisions	7.4	187	205
Total current liabilities		28 438	32 387
Non-current liabilities			
Payables	7.1	949	1 024
Employee benefits	3.4	9 860	10 909
Financial liabilities	7.2	140	238
Provisions	7.4	572	504
Total non-current liabilities		11 521	12 675
Total liabilities		39 959	45 062
Net assets		454 467	268 162
Equity			
Contributed capital		56 766	56 766
Asset revaluation surplus		33 530	33 530
Retained earnings		364 171	177 866
Total equity		454 467	268 162

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

Department of the Premier and Cabinet
Statement of Changes in Equity
for the year ended 30 June 2022

	Note	Asset revaluation			Total equity
		Contributed capital	surplus	Retained earnings	
		\$'000	\$'000	\$'000	\$'000
Balance at 1 July 2020		56 766	40 794	164 306	261 866
Prior period adjustments	5.1	-	(7 264)	-	(7 264)
Restated balance at 1 July 2020		56 766	33 530	164 306	254 602
Net result for 2020-21		-	-	14 451	14 451
Total comprehensive result for 2020-21		-	-	14 451	14 451
Net assets transferred as a result of an administrative restructure		-	-	(891)	(891)
Balance at 30 June 2021		56 766	33 530	177 866	268 162
Prior period adjustments		-	-	366	366
Adjusted balance at 1 July 2021		56 766	33 530	178 232	268 528
Net result for 2021-22		-	-	185 939	185 939
Total comprehensive result for 2021-22		-	-	185 939	185 939
Balance at 30 June 2022		56 766	33 530	364 171	454 467

The accompanying notes form part of these financial statements. All changes in equity are attributable to the SA Government as owner.

Department of the Premier and Cabinet
Statement of Cash Flows
for the year ended 30 June 2022

		2022	2021
		Inflows	Inflows
		(Outflows)	(Outflows)
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash inflows			
Appropriation		366 542	261 124
Sales of goods and services		27 025	28 886
Receipts from Commonwealth-sourced grants		16 300	7 338
SA Government grants, subsidies and transfers		25 585	19 630
Local government grants		342	334
GST recovered from the ATO		3 432	-
Other receipts		8 001	9 740
Cash generated from operations		447 227	327 052
Cash outflows			
Employee benefits payments		(71 375)	(55 700)
Payments for supplies and services		(106 766)	(80 950)
Payments of grants and subsidies		(156 489)	(155 342)
GST paid to the ATO		-	(1 501)
Cash transfer to the Consolidated Account		(6 000)	-
Other payments		(881)	(572)
Cash used in operations		(341 511)	(294 065)
Net cash provided by operating activities	8.2	105 716	32 987
Cash flows from investing activities			
Cash inflows			
Sale of financial asset		6 000	-
Cash generated from investing activities		6 000	-
Cash outflows			
Purchase of property, plant and equipment		(41 621)	(6 691)
Purchase of intangible assets		(4 379)	(8 441)
Cash used in investing activities		(46 000)	(15 132)
Net cash used in investing activities		(40 000)	(15 132)
Cash flows from financing activities			
Cash outflows			
Repayment of leases		(149)	(139)
Cash used in financing activities		(149)	(139)
Net cash used in financing activities		(149)	(139)
Net increase in cash		65 567	17 716
Cash at the beginning of the period		63 166	45 450
Cash at the end of the period	6.1	128 733	63 166
Non cash transactions	8.2		

The accompanying notes form part of these financial statements

Department of the Premier and Cabinet

Notes to and forming part of the financial statements

For the year ended 30 June 2022

1 About the Department of the Premier and Cabinet

The Department of the Premier and Cabinet (the department) is a not-for-profit government department of the State of South Australia. The department is established pursuant to the *Public Sector Act 2009* as an administrative unit acting on behalf of the Crown.

The department does not control any other entity and has no interests in unconsolidated structured entities. The financial statements and accompanying notes include all the controlled activities of the department.

Administered financial statements relating to administered resources are presented separately as part of this report. Except as otherwise disclosed, administered items are accounted for on the same basis and using the same accounting policies as the department's transactions.

1.1 Basis of preparation

These financial statements are general purpose financial statements prepared in accordance with:

- section 23 of the *Public Finance and Audit Act 1987*;
- Treasurer's Instructions and Accounting Policy Statements issued by the Treasurer under the *Public Finance and Audit Act 1987*; and
- relevant Australian Accounting Standards.

The financial statements have been prepared based on a 12 month period and presented in Australian currency. All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000). Any transactions in foreign currency are translated into Australian dollars at the exchange rate at the date the transaction occurs. The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured.

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Significant accounting policies are set out throughout the notes.

The department is liable for fringe benefits tax (FBT) and goods and services tax (GST).

Income, expenses and assets are recognised net of the amount of GST except:

- when the GST incurred on a purchase of goods or services is not recoverable from the Australian Taxation Office (ATO), in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item applicable; and
- receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis, and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO is classified as part of operating cash flows.

The department has early adopted AASB 2021-2 *Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates* which clarifies the requirements for disclosure of material accounting policy information and clarifies the distinction between accounting policies and accounting estimates. There has been no impact on the department's financial statements.

Department of the Premier and Cabinet

Notes to and forming part of the financial statements

For the year ended 30 June 2022

1.2 Objectives and programs

Objectives

The department delivers specialist policy advice to the Premier and Ministers and supports the Cabinet process. It also has overarching responsibility for Commonwealth-State relations and manages the Premier's National Cabinet and National Federation Reform Council agenda.

The department leads the implementation of South Australia's strategic priorities and policy commitments in the areas of economic and social development, international relationships and strengthening digital engagement between government and the community.

The department provides leadership in across government policy development on Aboriginal community support, multicultural affairs and the arts.

The department provides the following programs:

Premier and Cabinet Policy and Support

Coordination and leadership of the strategic economic and policy priorities of the state. Monitoring and supporting the delivery of the government's priorities and commitments. Support to the Premier and Cabinet through rigorous Cabinet process across government (including thorough analysis of the risks, costs and benefits of proposals), cross government policy, and communications activities.

Deliver protocol and international engagement programs promoting the state and its competitive advantages and offerings, showcasing South Australia's strategic industries, businesses, knowledge institutions, community and regions.

Support Services and Community Programs, reported separately in the 2020-21 year, was transferred into this program for the 2021-22 financial year.

Information, Data Analytics and Communication Technology Services

Provision of specialised information and communication technology (ICT), digital, data and cyber security services, and support and information to government, citizens and industry.

Aboriginal Affairs and Reconciliation

Empower Aboriginal people to have a stronger voice in decision making across government and within communities, and provide leadership in the promotion of effective governance arrangements.

Provide whole of government policy advice and leadership, support engagement with Aboriginal stakeholders through the provision of culturally appropriate advice to government, facilitate the protection and preservation of Aboriginal heritage and culture, and support the state's Aboriginal land holding authorities.

Multicultural Affairs

Supports South Australia's ethnic communities and promotes community capacity and harmony. It includes grant programs to community organisations that provide services to help families and individuals improve their quality of life and strengthen the wellbeing of culturally and linguistically diverse communities, as well as support for multicultural events and initiatives.

Arts and Cultural Policy and Support

Ensure the state recognises and capitalises on artistic, cultural and economic opportunities arising from the diverse arts and cultural organisations, practitioners, events and physical assets in the state by developing programs that build on cultural heritage and creativity, and providing financial support to the arts and cultural sector.

General / Not attributable

General / not attributable reflects internal transactions undertaken within the department.

The schedules on the following pages present expenses, income, assets and liabilities attributable to each of the programs for the years ended 30 June 2022 and 30 June 2021.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

Income and expenses by program

	Information, Data Analytics							
	Premier and Cabinet Policy and Support		and Communication Technology Services		Aboriginal Affairs and Reconciliation		Multicultural Affairs	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Income								
Appropriation	366 542	261 124	-	-	-	-	-	-
Sales of goods and services	7 913	2 762	15 047	18 905	800	356	534	198
Commonwealth-sourced grants and funding	1 712	1 646	12 200	-	-	-	-	-
SA Government grants, subsidies and transfers	14 635	3 870	5 245	424	633	739	41	8
Local government grants	342	334	-	-	-	-	-	-
Resources received free of charge	235	236	271	215	46	57	17	29
Other income	422	543	94	3	125	1	172	231
Total income	391 801	270 515	32 857	19 547	1 604	1 153	764	466
Expenses								
Employee benefits expenses	30 584	20 097	24 247	14 297	5 493	4 657	2 306	1 845
Supplies and services	22 714	15 664	69 875	49 530	2 541	2 241	802	657
Depreciation and amortisation	1 021	1 105	6 562	6 065	233	253	56	81
Borrowing costs	2	2	2	3	-	1	-	-
Grants and subsidies	11 046	18 437	2 502	295	5 641	4 478	5 827	2 789
Net loss from the disposal of non-current assets	16	17	-	292	-	4	-	2
Cash transfer to the Consolidated Account	-	-	-	-	-	-	-	-
Other expenses	478	444	1 504	697	32	30	12	15
Resources provided free of charge	-	12	-	12	-	3	-	2
Total expenses	65 861	55 778	104 692	71 191	13 940	11 667	9 003	5 391
Net result	325 940	214 737	(71 835)	(51 644)	(12 336)	(10 514)	(8 239)	(4 925)

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

	Arts and Cultural Policy and Support		Support Services and Community Programs		General / Not attributable		Total	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Income								
Appropriation	-	-	-	-	-	-	366 542	261 124
Sales of goods and services	5 748	5 054	-	452	(987)	(937)	29 055	26 790
Commonwealth-sourced grants and funding	2 000	5 500	-	-	-	-	15 912	7 146
SA Government grants, subsidies and transfers	5 392	11 062	-	3 445	-	-	25 946	19 548
Local government grants	-	-	-	-	-	-	342	334
Resources received free of charge	97 599	86	-	93	-	-	98 168	716
Other income	7 186	8 832	-	51	-	-	7 999	9 661
Total income	117 925	30 534	-	4 041	(987)	(937)	543 964	325 319
Expenses								
Employee benefits expenses	7 976	7 112	-	7 062	-	-	70 606	55 070
Supplies and services	11 871	8 457	-	3 374	(887)	(937)	106 916	78 986
Depreciation and amortisation	7 987	7 851	-	276	-	-	15 859	15 631
Borrowing costs	1	1	-	1	-	-	5	8
Grants and subsidies	128 799	130 642	-	71	(100)	-	153 715	156 712
Net loss from the disposal of non-current assets	8	6	-	7	-	-	24	328
Cash transfer to the Consolidated Account	6 000	-	-	-	-	-	6 000	-
Other expenses	52	127	-	49	-	-	2 078	1 362
Resources provided free of charge	2 822	2 737	-	5	-	-	2 822	2 771
Total expenses	165 516	156 933	-	10 845	(987)	(937)	358 025	310 868
Net result	(47 591)	(126 399)	-	(6 804)	-	-	185 939	14 451

Appropriation shown under Premier and Cabinet Policy and Support for the comparative year were shown under the Support Services and Community Programs program in the prior year financial statements.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

Assets and liabilities by program

	Premier and Cabinet		Information, Data Analytics and Communication		Aboriginal Affairs and		Multicultural Affairs	
	Policy and Support		Technology Services		Reconciliation			
	2022	2021	2022	2021	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets								
Cash	128 733	63 166	-	-	-	-	-	-
Receivables	9 477	166	3 448	2 580	88	-	14	-
Inventories	-	-	238	96	-	-	-	-
Non-current assets classified as held for sale or transfer	-	-	-	-	-	-	-	-
Property, plant and equipment	8 525	357	15 881	16 713	502	540	-	-
Intangible assets	381	1 090	16 077	13 234	-	44	-	-
Total assets	147 116	64 779	35 644	32 623	590	584	14	-
Liabilities								
Payables	14 915	46	421	340	281	121	101	65
Employee benefits	9 941	436	3 800	3 250	1 099	1 101	851	587
Financial liabilities	261	-	-	-	13	31	-	-
Contract liabilities	1 749	1 419	42	27	-	-	-	-
Provisions	590	-	-	-	62	-	-	-
Total liabilities	27 456	1 901	4 263	3 617	1 455	1 253	952	652
Net assets	119 660	62 878	31 381	29 006	(865)	(669)	(938)	(652)

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

	Arts and Cultural Policy and Support		Support Services and Community Programs		General / Not attributable		Total	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Assets								
Cash	-	-	-	-	-	-	128 733	63 166
Receivables	430	539	-	10 373	(2)	(11)	13 455	13 647
Inventories	-	-	-	-	-	-	238	96
Non-current assets classified as held for sale or transfer	208 727	635	-	-	-	-	208 727	635
Property, plant and equipment	101 750	193 373	-	9 675	-	-	126 658	220 658
Intangible assets	157	333	-	321	-	-	16 615	15 022
Total assets	311 064	194 880	-	20 369	(2)	(11)	494 426	313 224
Liabilities								
Payables	4 439	1 589	-	21 877	(2)	-	20 155	24 038
Employee benefits	1 286	1 570	-	11 571	-	-	16 977	18 515
Financial liabilities	-	-	-	325	-	-	274	356
Contract liabilities	3	9	-	-	-	(11)	1 794	1 444
Provisions	107	287	-	422	-	-	759	709
Total liabilities	5 835	3 455	-	34 195	(2)	(11)	39 959	45 062
Net assets	305 229	191 425	-	(13 826)	-	-	454 467	268 162

All assets and liabilities for other activities that are not disclosed separately are included in Premier and Cabinet Policy Support in the current year and Support Services and Community Programs in the comparative year. Cash shown under Premier and Cabinet Policy and Support for the comparative year were shown under the Support Services and Community Programs program in the prior year financial statements.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

1.3 Impact of COVID-19 pandemic on the department

The COVID-19 pandemic has had no material impact on the operations of the department during 2021-22.

1.4 Budget performance

The budget performance table compares the department's outcomes against budget information presented to Parliament (2021-22 Budget Paper 4). Appropriation reflects appropriation issued to special deposit accounts controlled by the department. The budget amounts have not been adjusted to reflect revised budgets or administrative restructures. The budget process is not subject to audit.

Statement of Comprehensive Income	Note	Original budget 2022 \$'000	Actual 2022 \$'000	Variance \$'000
Income				
Appropriation		345 674	366 542	20 868
Sales of goods and services		15 788	29 055	13 267
Commonwealth-sourced grants and funding		10 669	15 912	5 243
SA Government grants, subsidies and transfers	a	4 060	25 946	21 886
Local government grants		842	342	(500)
Resources received free of charge	b	-	98 168	98 168
Other income		7 165	7 999	834
Total income		384 198	543 964	159 766
Expenses				
Employee benefits expenses		64 430	70 606	6 176
Supplies and services	c	70 426	106 916	36 490
Depreciation and amortisation		17 676	15 859	(1 817)
Borrowing costs		14	5	(9)
Grants and subsidies		141 752	153 715	11 963
Net loss from the disposal of non-current assets		-	24	24
Cash transfer to the Consolidated Account		-	6 000	6 000
Other expenses		767	2 078	1 311
Resources provided free of charge		-	2 822	2 822
Total expenses		295 065	358 025	62 960
Net result		89 133	185 939	96 806

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

- a) The favourable variance is primarily due to additional income relating to the population growth strategy (\$4.6 million), the Arts Recovery Fund (\$4.0 million), contributions from agencies towards public information activities (\$3.4 million), the small business support package (\$2.5 million), COVID-19 response resourcing (\$1.5 million), COVID-19 assistance package for the Adelaide City Council (\$1.5 million), digital government services strategic business case (\$1.0 million), and the transfer from Renewal SA for Lot Fourteen marketing and communications resources (\$1.0 million).
- b) The favourable variance is primarily due to the Adelaide Festival Plaza Public Realm improvement asset transferred from the Department for Infrastructure and Transport (DIT) (\$91.524 million).

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

1.4 Budget performance (continued)

- c) The unfavourable variance is primarily due to additional expenditure related to digital projects in the Office for Digital Government including the development of COVID-19 mobile applications (\$21.6 million), labour hire partially offset by employee vacancies and investing underspends (\$6.1 million), and public information activities (\$3.9 million).

	Note	Original budget 2022 \$'000	Actual 2022 \$'000	Variance \$'000
Investing expenditure summary				
Total new projects	d	14 708	7 273	(7 435)
Total existing projects	e	75 638	30 993	(44 645)
Total annual program	f	9 436	3 217	(6 219)
Total leases		-	63	63
Total investing expenditure		99 782	41 546	(58 236)

- d) The favourable variance is primarily due to the timing of project expenditure for which carryover of budget to 2022-23 will be sought with the Department of Treasury and Finance.
- e) The favourable variance is primarily due to actual expenditure being of an operating nature and the timing of project expenditure for which carryover of budget to 2022-23 will be sought with the Department of Treasury and Finance.
- f) The favourable variance is primarily due to the timing of project expenditure (\$2.9 million), the resourcing costs for various ICT infrastructure projects not meeting the requirements for capitalisation offset by employee costs and labour hire (\$1.7 million), a reclassification of budget to the Adelaide Festival Centre Redevelopment project (\$0.8 million), and a reclassification of budget to the Cultural Institutions Storage Facility project (\$0.8 million).

1.5 Significant transactions with government related entities

Significant transactions with the SA Government are identifiable throughout this financial report. In addition:

- donated assets received from DIT – refer to note 2.5;
- accommodation supplied by DIT is included in supplies and services – refer to note 4.1;
- grants payments to Major Arts entities – refer to Grants and subsidies note 4.2;
- accommodation leases supplied by Renewal SA and leased motor vehicles supplied by the South Australian Government Financing Authority (SAFA) – refer to note 7.2.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

2. Income

2.1 Appropriation

	2022	2021
	\$'000	\$'000
Appropriation from Consolidated Account pursuant to the <i>Appropriation Act</i>	344 924	260 579
Appropriation from the Governor's Appropriation Fund	21 618	545
Total appropriation	366 542	261 124

Appropriation is recognised on receipt.

Appropriation pursuant to the *Appropriation Act* (the Act) consists of \$261.6 million (2021: \$225.7 million) for operational funding and \$104.9 million (2021: \$35.4 million) for capital projects. Appropriation comprises money issued and applied to the department as per Schedule 1 of the Act. Money appropriated for purposes other than the department's purposes and issued to special deposit accounts or deposit accounts of other public authorities is not reflected here.

2.2 Sales of goods and services

	2022	2021
	\$'000	\$'000
Service provision	20 325	18 259
Other	8 730	8 531
Total sales of goods and services	29 055	26 790

Service provision is the provision of specialised information and communication technology, digital and cyber security services, support and information to government and industry.

Other are sundry recoveries including salary on-charges.

2.3 Commonwealth-sourced grants and funding

	2022	2021
	\$'000	\$'000
Grants - special purpose	12 812	646
Specific Purpose Funding - Adelaide City Deal	3 100	6 500
Total Commonwealth-sourced grants and funding	15 912	7 146

The Commonwealth has provided funding to the State which has been recognised as revenue as agreed milestones / service obligations have been achieved for the following purposes:

- Development of a Home Quarantine Application for COVID-19 home quarantine trials (\$12.2 million).
- Adelaide City Deal Agreement – funding to support growth in South Australia's innovation and tourism including Lot Fourteen and Tarrkarri – Centre for First Nations Cultures (\$3.1 million).

The Commonwealth has provided funding to the State for The Circle - First Nations Entrepreneur Hub at Lot Fourteen. The department uses direct costs incurred to measure the completion of performance obligations.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

2.4 SA Government grants, subsidies and transfers

	2022	2021
	\$'000	\$'000
Grants, subsidies and transfers provided by SA Government entities	19 858	13 622
Contingency funding provided by the Department of Treasury and Finance	3 526	3 419
Recoveries from Administered Items	2 162	2 107
Community Development Fund	400	400
Total SA Government grants, subsidies and transfers	25 946	19 548

SA Government grants, subsidies and transfers are recognised as income on receipt.

Grants, subsidies and transfers includes funding for the Arts Recovery Fund grant program, the population growth strategy, the small business support package, COVID-19 response resourcing and a COVID-19 assistance package for the Adelaide City Council.

2.5 Resources received free of charge

	2022	2021
	\$'000	\$'000
Donated assets	97 608	31
Shared Services SA	560	685
Total resources received free of charge	98 168	716

Contribution of services are recognised only when a fair value can be determined reliably, and the services would be purchased if they had not been donated. The department receives Accounting, Taxation, Payroll, Accounts Payable and Accounts Receivable services from Shared Services SA free of charge, following Cabinet's approval to cease intra-government charging.

Donated assets received in 2021-22 included Adelaide Festival Plaza Public Realm improvement transferred from DIT (\$91.524 million), the Adelaide Festival Centre Carpark financial asset transferred from DIT on completion of construction (\$6.0 million) and donated ICT and telecommunication devices (\$0.084 million).

Donated assets received in 2020-21 were ICT and telecommunication devices.

2.6 Other income

	2022	2021
	\$'000	\$'000
Rental income	5 679	5 529
Sponsorship	1 440	3 300
Refunds	867	826
Other	13	6
Total other income	7 999	9 661

Rental income relates to rent charged to various arts entities including the Adelaide Festival Centre Trust, where arts and cultural buildings are provided by the department.

Sponsorship revenue received in 2020-21 related to the Art Gallery of South Australia's Tarnanthi – Contemporary Aboriginal and Torres Strait Islander Art Festival and was recognised upon receipt.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

3. Employees and committees

3.1 Key management personnel

Key management personnel of the department includes the Premier, the Minister for Multicultural Affairs, the Minister for Arts and the Executive Leadership Team who have responsibility for the strategic direction and management of the department.

The compensation disclosed in this note excludes salaries and other benefits received by the Premier, the Minister for Multicultural Affairs and the Minister for Arts. The Premier's and the Minister's remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via DTF) under section 6 of the *Parliamentary Remuneration Act 1990*.

Refer to the department's Administered Financial Statements for disclosure of the remuneration paid to the Premier and Minister for Multicultural Affairs and recovered from the Consolidated Account. The remuneration received by the Minister for Arts is reported by the Attorney-General's Department.

	2022	2021
	\$'000	\$'000
Compensation		
Salaries and other short term employee benefits	2 836	2 880
Post-employment benefits	347	269
Termination benefits	938	-
Total compensation	4 121	3 149

Transactions with key management personnel and other related parties

The department did not enter into any transactions with key management personnel or their close family members during the reporting period.

3.2 Committee members

Members during the 2021-22 financial year were:

Risk and Performance Committee

Virginia Hickey (Chair)
 Colin Dunsford
 Debra Contala
 Eva Balan-Vnuk*
 Alison Lloyd-Wright*
 Steven Woolhouse*

South Australian Multicultural and Ethnic Affairs Commission (all members expired December 2021)

Adriana Christopoulos (appointed July 2021)
 Anna Cheung* (appointed July 2021)
 George Chin
 Bruce Djite (appointed July 2021)
 Carmen Anne Garcia (appointed July 2021)
 Manju Khadka* (appointed July 2021)
 Maria Maglieri (expired December 2021)
 Rajendra Pandey* (appointed July 2021)
 Shaza Ravaji (appointed July 2021)
 Hussain Razaiaat (appointed July 2021)
 Reinhard Struve* (appointed July 2021)
 Khuyen (Quin) Tran (appointed July 2021)
 Eugenia Tsoulis (appointed July 2021)
 Denis Yengi* (appointed July 2021)
 Ahmad Zarikah (appointed July 2021)

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

3.2 Committee members (continued)

South Australian Multicultural Commission (all members appointed December 2021)

Adriana Christopoulos (Chair)

Anna Cheung*

George Chin

Bruce Djite

Carmen Anne Garcia

Manju Khadka*

Maria Maglieri

Rajendra Pandey*

Shaza Ravaji

Hussain Razaiat

Reinhard Struve*

Khuyen (Quin) Tran

Eugenia Tsoulis

Denis Yengj*

Ahmad Zarikah

South Australian Aboriginal Advisory Council

Sharron Williams (Chair)

Joel Bayliss*

Rick Callaghan

Glenise Coulthard*

Arrin Hazelbane* (expired December 2021)

Tracy Rigney*

Aileen Shannon

Dean Walker*

State Aboriginal Heritage Committee

Mark Koolmatrerie (Chair) (resigned June 2022)

Fiona Singer (Vice Chair)

Yvonne Agius

Robyn Campbell (resigned June 2022)

Suzanne Haseldine

Joshua Haynes (appointed July 2021)

Kenneth Jones (appointed July 2021)

Cheryl Saunders

Glen Wingfield

Loralee Wright

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

3.2 Committee members (continued)

Aboriginal Art and Cultures Centre Aboriginal Reference Group Committee

David Rathman (Chair)
 Cara Kirkwood
 Mickey O'Brien* (appointed July 2021)
 Jessica Davies-Huynh
 Lorraine Merrick (appointed July 2021)
 Ali Baker (appointed September 2021)
 Craig Ritchie*
 Keith Thomas
 Diane Dixon*
 Karl Telfer (expired Jul 2021)
 Jeremy Sibbald* (appointed April 2022)
 Kirstie Parker* (expired Aug 2021)

Cultural Institutions Storage Facility Aboriginal Reference Group (all members appointed March 2022)

Wayne Hunter* (Chair)
 Fiona Singer
 Christopher Wilson
 Lorraine Merrick (resigned June 2022)
 Les Wanganeen
 Madge Wanganeen
 Mark Koolmatrie (resigned March 2022)

* In accordance with Premier and Cabinet Circular No. 016, government employees did not receive any remuneration for committee duties during the financial year.

Committee remuneration

The number of members whose remuneration received or receivable falls within the following bands:

	2022	2021
\$0 - \$19 999	57	45
\$20 000 - \$39 999	-	2
\$40 000 - \$59 999	1	-
Total number of members	58	47

The total remuneration received or receivable by members was \$144 000 (2021: \$169 000). Remuneration of members reflects all costs of performing committee member duties including sitting fees, superannuation contributions, salary sacrifice benefits, fringe benefits and any related FBT paid.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

3.3 Employee benefits expenses

	2022	2021
	\$'000	\$'000
Salaries and wages	49 806	42 359
Employment on-costs - superannuation	6 968	5 608
Annual leave	5 669	4 151
Employment on-costs - other	3 246	2 669
Long service leave	536	203
Skills and experience retention leave	265	278
Workers compensation	279	(1 019)
Targeted voluntary separation packages	472	262
Committee fees	135	154
Other employee related expenses	3 230	405
Total employee benefits expenses	70 606	55 070

Employment on-costs - superannuation

The superannuation employment on-cost charge represents contributions to superannuation plans in respect of current services of current employees. DTF centrally recognises the superannuation liability in the whole of government financial statements.

Employee remuneration

The number of employees whose remuneration received or receivable falls within the following bands:

	2022	2021
	Number	Number
\$157 001 - \$177 000	7	5
\$177 001 - \$197 000	5	5
\$197 001 - \$217 000 #	8	6
\$217 001 - \$237 000 #	7	6
\$237 001 - \$257 000 #	4	3
\$257 001 - \$277 000 #**	5	3
\$277 001 - \$297 000 #	6	1
\$297 001 - \$317 000	-	3
\$317 001 - \$337 000 ^	1	1
\$337 001 - \$357 000	1	4
\$357 001 - \$377 000	2	-
\$397 001 - \$417 000	1	-
\$417 001 - \$437 000 #	1	-
\$437 001 - \$457 000	-	1
\$1 477 001 - \$1 497 000 #	1	-
Total	49	38

** The table above includes a targeted voluntary separation payment for an employee who left the department during the previous financial year.

The table above includes an eligible termination payment for an employee who left the department during the current financial year.

^ The table above includes an eligible termination payment for an employee who left the department during the previous financial year.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

3.3 Employee benefits expenses (continued)

The table includes all employees whose normal remuneration was equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits, fringe benefits and any FBT paid or payable in respect of those benefits as well as any termination benefits for employees who have left the department.

The total remuneration received by employees for the year, listed above, was \$12.9 million (2021: \$9.2 million).

Targeted voluntary separation packages (TVSPs)

The number of employees who received a TVSP during the reporting period was 9 (2021: 3).

	2022	2021
	\$'000	\$'000
Amount paid to separated employees:		
Targeted Voluntary Separation Packages	472	262
Leave paid to separated employees	344	117
Net cost to the department	816	379

Targeted voluntary separation packages include payments made under the Public Sector Workforce Rejuvenation Scheme.

3.4 Employee benefits liability

	2022	2021
	\$'000	\$'000
Current		
Annual leave	5 393	4 533
Long service leave	1 116	1 077
Accrued salaries and wages	206	1 594
Skills and experience retention leave	402	402
Total current employee benefits	7 117	7 606
Non-current		
Long service leave	9 860	10 909
Total non-current employee benefits	9 860	10 909
Total employee benefits	16 977	18 515

Employee benefits accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

Salaries and wages, annual leave, skills and experience retention leave (SERL) and sick leave

The liability for salaries and wages is measured as the amount unpaid at the reporting date at remuneration rates current at reporting date.

The annual leave liability and the SERL liability in full is expected to be payable within 12 months and is measured at the undiscounted amount expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

3.4 Employee benefits liability (continued)

Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

AASB 119 *Employee Benefits* contains the calculation methodology for long service leave liability.

The actuarial assessment performed by DTF has provided a basis for the measurement of long service leave and is based on actuarial assumptions on expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities.

AASB 119 *Employee Benefits* requires the use of the yield on long-term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long-term Commonwealth Government bonds has changed from 1.25% (2021) to 3.5% (2022).

This increase in the bond yield, which is used as the rate to discount future long service leave cash flows, results in a decrease in the reported long service leave liability.

The net financial effect of the changes to actuarial assumptions in the current financial year is a decrease in the long service leave liability and employee benefits expense of \$1.8 million. The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of demographical and financial assumptions – including the long-term discount rate.

The actuarial assessment performed by DTF has left the salary inflation rate of 2.5% for long service leave liability.

The current portion of long service leave reflects the department's 3-year average experience of long service leave which is expected to continue in the future.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

4. Expenses

4.1 Supplies and services

	2022	2021
	\$'000	\$'000
Information technology and communication charges	37 618	26 336
Contractors	16 712	6 652
Accommodation	8 890	7 960
Public information activities	8 528	3 832
Temporary staff	6 090	3 288
Managed network services	5 149	5 153
General administration and consumables	4 040	2 991
Microsoft licence and support	3 201	8 825
Intra government transfers	6 582	2 047
Repairs, maintenance and minor equipment purchases	2 981	2 543
Staff development and recruitment	1 298	917
Consultants	1 745	2 692
Sponsorships and external contributions	60	740
Shared Services SA	560	685
Other supplies and services	3 462	4 325
Total supplies and services	106 916	78 986

Accommodation

A part of the department's accommodation is provided by DIT under Memoranda of Administrative Arrangements issued in accordance with Government-wide accommodation policies. These arrangements do not meet the definition of a lease and are expensed.

Consultants

The number of consultancies and the dollar amount paid/payable to consultants that fell within the following bands:

	No	2022	No	2021
		\$'000		\$'000
Below \$10 000	7	24	10	54
\$10 000 or above	16	1 721	33	2 638
Total	23	1 745	43	2 692

Contractors

The increase in contractors is primarily due to ICT infrastructure projects, improvements to digital government services and the development of COVID-19 mobile applications.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

4.2 Grants and subsidies

	2022	2021
	\$'000	\$'000
Libraries Board of South Australia operating and capital funding	34 876	35 771
Adelaide Festival Centre Trust operating and capital funding	31 116	21 180
Museum Board operating and capital funding	11 052	12 156
Art Gallery Board operating and capital funding	10 494	12 489
Adelaide Festival Corporation operating funding	9 075	8 867
Multicultural grants	5 559	2 767
Minor Arts Organisations operating funding	5 021	4 619
Aboriginal Affairs and Reconciliation grants	5 191	4 434
Country Arts SA operating and capital funding	4 592	6 983
Convention Bid Fund	4 182	2 741
Local Economic Recovery	3 831	8 320
Arts Recovery Fund	3 931	10 200
Adelaide Symphony Orchestra operating funding	2 582	2 586
State Theatre Company of South Australia operating funding	2 469	2 472
Adelaide Fringe operating funding	2 333	2 276
Arts grants for Individuals Groups & Organisations	2 674	2 681
State Opera of South Australia operating funding	1 535	1 537
Billion Dollar Benefit	1 250	1 250
Australian Dance Theatre operating funding	1 231	1 200
Adelaide City Deal - Smart City	1 100	1 000
Carrick Hill Trust operating and capital funding	1 135	2 546
Tandanya operating funding	770	825
Ageing Well Initiative	-	2 582
Other arts and cultural grants	3 182	2 189
Other grants and subsidies	4 534	3 041
Total grants and subsidies	153 715	156 712

The Arts Recovery Fund has been provided to create jobs and fast-track recovery in South Australia's arts and culture sector.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

4.3 Net loss from the disposal of property, plant and equipment

	2022	2021
	\$'000	\$'000
Plant and equipment		
Proceeds from disposal	-	-
Less carrying amount of assets disposed	(8)	(224)
Net loss from disposal of plant and equipment	(8)	(224)
ICT infrastructure		
Proceeds from disposal	-	-
Less carrying amount of assets disposed	-	(71)
Net loss from disposal of ICT infrastructure	-	(71)
Intangible assets		
Proceeds from disposal	-	-
Less carrying amount of assets disposed	(16)	(33)
Net loss from disposal of intangible assets	(16)	(33)
Total property, plant and equipment		
Proceeds from disposal	-	-
Less carrying amount of assets disposed	(24)	(328)
Total net loss from disposal of non-current assets	(24)	(328)

4.4 Other expenses

	2022	2021
	\$'000	\$'000
Impairment losses on non-financial assets	848	-
Audit fees	440	407
Donations	313	245
Returned grant funds	98	-
Impairment loss on receivables (note 6.2)	39	21
Derecognition of assets	339	688
Other	1	1
Total other expenses	2 078	1 362

Derecognition of assets include ICT infrastructure, licences and equipment assets which no longer satisfy the definition of an asset.

Audit fees paid/payable to the Auditor-General's Department relating to work performed under the *Public Finance and Audit Act 1987*. No other services were provided by the Auditor-General's Department.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

4.5 Resources provided free of charge

	2022	2021
	\$'000	\$'000
Artlab conservation services	2 766	2 290
Donated assets	56	442
Other donated services	-	39
Total resources provided free of charge	2 822	2 771

Artlab provides expert conservation services for the state's cultural collections.

A Safe Access System was donated to the SA Museum Board during 2021-22. Donated assets in 2020-21 included a boiler and science centre lift donated to the SA Museum Board.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

5. Non-Financial assets

5.1 Property, plant and equipment

Property, plant and equipment comprises tangible assets owned and right-of-use (ROU) (leased) assets that do not meet the definition of investment property.

	Land, buildings and improvements	Plant and equipment	Work in progress	Works of art	ROU Buildings	ROU Vehicles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Reconciliation 2021-22							
Carrying amount at the beginning of the period	184 416	19 720	12 030	4 145	279	68	220 658
Acquisitions	4 200	-	30 939	-	61	7	35 207
Assets reclassified to assets held for sale or transfer	(106 242)	(4 537)	(1 676)	(4 113)	-	-	(116 568)
Transfers between asset classes	18 591	1 888	(20 479)	-	-	-	-
Disposals	-	(8)	-	-	-	-	(8)
Donated assets	(56)	-	-	-	-	-	(56)
Other movements	-	-	2	-	-	-	2
Subtotal	100 909	17 063	20 816	32	340	75	139 235
Losses for the period recognised in net result:							
Depreciation	(8 508)	(3 918)	-	-	(107)	(44)	(12 577)
Subtotal	(8 508)	(3 918)	-	-	(107)	(44)	(12 577)
Carrying amount at the end of the period	92 401	13 145	20 816	32	233	31	126 658
Gross carrying amount							
Gross carrying amount	184 662	48 483	20 816	32	437	122	254 552
Accumulated depreciation	(92 261)	(35 338)	-	-	(204)	(91)	(127 894)
Carrying amount at the end of the period	92 401	13 145	20 816	32	233	31	126 658

All property, plant and equipment are classified in the level 3 fair value hierarchy except for land valued at \$38.225 million (classified as level 2), works of art valued at \$32 000 (classified as level 2) and capital works in progress (not classified). Refer to note 5.5 for details about assets held for sale or transfer. Refer to note 7.2 for details about the lease liability for right-of-use assets.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

5.1 Property, plant and equipment (continued)

Reconciliation 2020-21	Land, buildings and improvements	Plant and equipment	Work in progress	Works of art	ROU Buildings	ROU Vehicles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	192 514	18 040	15 063	4 145	364	115	230 241
Prior year adjustment	-	-	(7 264)	-	-	-	(7 264)
Restated carrying amount at the beginning of the period	192 514	18 040	7 799	4 145	364	115	222 977
Acquisitions	-	54	11 406	-	-	31	11 491
Transfers between asset classes	704	6 018	(6 722)	-	-	-	-
Disposals	(442)	(295)	-	-	-	(9)	(746)
Other movements	2	2	(453)	-	(9)	-	(458)
Subtotal	192 778	23 819	12 030	4 145	355	137	233 264
Losses for the period recognised in net result:							
Depreciation	(8 362)	(4 099)	-	-	(76)	(69)	(12 606)
Subtotal	(8 362)	(4 099)	-	-	(76)	(69)	(12 606)
Carrying amount at the end of the period	184 416	19 720	12 030	4 145	279	68	220 658
Gross carrying amount							
Gross carrying amount	421 455	63 335	12 030	4 145	376	140	501 481
Accumulated depreciation	(237 039)	(43 615)	-	-	(97)	(72)	(280 823)
Carrying amount at the end of the period	184 416	19 720	12 030	4 145	279	68	220 658

All property, plant and equipment are classified in the level 3 fair value hierarchy except for land valued at \$93.625 million (classified as level 2), works of art valued at \$4.145 million (classified as level 2) and capital works in progress (not classified). Refer to note 7.2 for details about the lease liability for right-of-use assets.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

5.1 Property, plant and equipment (continued)

Depreciation

All non-current assets not held for sale with a limited useful life, are systematically depreciated over their useful lives in a manner that reflects the consumption of their service potential.

Land and non-current assets held for sale are not depreciated.

Useful life

Depreciation/amortisation is calculated on a straight-line basis over the estimated useful life of the following classes of assets:

Class of asset	Useful life (years)
Buildings and Improvements	1-100
Plant and equipment	1-40
Computer software	3-6
Other intangibles	3-25
Right-of-use buildings	4
Right-of-use motor vehicles	1-3

The amortisation period and the amortisation method for intangible assets is reviewed on an annual basis.

Works of art controlled by the department are anticipated to have very long and indeterminate useful lives. Their service potential has not, in any material sense, been consumed during the reporting period. Consequently, no amount for depreciation has been recognised for this class of asset.

Review of accounting estimates

Assets' residual values, useful lives and depreciation/amortisation methods are reviewed and adjusted if appropriate on an annual basis. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate.

Correction of prior year WIP overstatement

During 2021-22 a review of the Adelaide Festival Centre Redevelopment work in progress and capitalised assets identified work conducted prior to 1 July 2018 which failed to meet asset recognition requirements. The land and building asset revaluation as at 30 June 2020 has been adjusted to include the additional decrement of \$7.264 million for the impact of this work.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

5.2 Property, plant and equipment owned by the Department

Property, plant and equipment owned by the department with a value equal to or in excess of \$10 000 is capitalised, otherwise it is expensed. Property, plant and equipment owned by the department is recorded at fair value. Detail about the department's approach to fair value is set out in note 10.1.

Lessor arrangements

The department is a lessor of various buildings, including Adelaide Festival Theatre, Lion Arts Centre, Adelaide Studios and Queen's Theatre. The leases have been classified as operating leases as they do not transfer substantially all the risks and rewards incidental to the ownership of the buildings. The lease terms range from 3 years to 20 years.

Rental income is disclosed in note 2.6. A maturity analysis of rental payments is disclosed in note 9.3.

Impairment

Property, plant and equipment owned by the department have not been assessed for impairment as they are non-cash generating assets, that are specialised in nature and held for continual use of their service capacity and are subject to regular revaluation.

Revaluation of property, plant and equipment is undertaken on a regular cycle as detailed in note 10.1. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

5.3 Property, plant and equipment leased by the Department

Right-of-use assets leased by the department as lessee are measured at cost, and there were no indications of impairment.

Short-term leases of 12 months or less and low value leases where the underlying asset value is less than \$15 000 are not recognised as right-of-use assets. The associated lease payments are recognised as an expense and are disclosed in note 4.1.

The department has a limited number of leases:

- 7 motor vehicle leases with SAFA. Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. No variable lease payments are provided for the lease agreements and no options exist to renew the leases at the end of their term.
- Accommodation lease with Renewal SA. Accommodation lease is non-cancellable, with rental payments monthly in advance. No contingent rental provisions exist within the lease agreement and no options exist to renew the lease at the end of its term.

The lease liabilities related to the right-of-use assets are disclosed in note 7.2. Cash outflows related to right-of-use assets are disclosed in note 8.2.

Impairment

Property, plant and equipment leased by the department has been assessed for impairment. No impairment loss or reversal of impairment loss was recognised.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

5.4. Intangible assets

	Computer software	Other intangibles	Work in progress	Total
	\$'000	\$'000	\$'000	\$'000
Reconciliation 2021-22				
Carrying amount at the beginning of the period	1 788	9 085	4 149	15 022
Acquisitions	-	-	6 080	6 080
Transfers between asset classes	-	300	(300)	-
Disposals	(16)	-	-	(16)
Impairment loss	-	(848)	-	(848)
Other movements	-	-	(341)	(341)
Subtotal	1 772	8 537	9 588	19 897
Losses for the period recognised in net result:				
Amortisation	(804)	(2 478)	-	(3 282)
Subtotal	(804)	(2 478)	-	(3 282)
Carrying amount at the end of the period	968	6 059	9 588	16 615
Gross carrying amount				
Gross carrying amount	4 654	15 558	9 588	29 800
Accumulated depreciation	(3 686)	(9 499)	-	(13 185)
Carrying amount at the end of the period	968	6 059	9 588	16 615

	Computer software	Other intangibles	Work in progress	Total
	\$'000	\$'000	\$'000	\$'000
Reconciliation 2020-21				
Carrying amount at the beginning of the period	2 575	4 751	2 619	9 945
Acquisitions	-	-	8 364	8 364
Transfers between asset classes	101	6 504	(6 605)	-
Disposals	-	(33)	-	(33)
Other movements	-	-	(229)	(229)
Subtotal	2 676	11 222	4 149	18 047
Losses for the period recognised in net result:				
Amortisation	(888)	(2 137)	-	(3 025)
Subtotal	(888)	(2 137)	-	(3 025)
Carrying amount at the end of the period	1 788	9 085	4 149	15 022
Gross carrying amount				
Gross carrying amount	4 266	16 537	4 149	24 952
Accumulated depreciation	(2 478)	(7 452)	-	(9 930)
Carrying amount at the end of the period	1 788	9 085	4 149	15 022

Intangible assets are initially measured at cost and are tested for indications of impairment at each reporting date.

Following initial recognition, intangible assets are carried at cost less accumulated amortisation and any accumulated impairment losses.

The acquisition of or internal development of software is capitalised only when the expenditure meets the definition and recognition criteria and when the amount of expenditure is greater than or equal to \$10 000.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

5.5 Non-current assets classified as held for sale or transfer

	2022	2021
	\$'000	\$'000
Land, buildings and improvements	198 401	635
Plant and equipment	4 537	-
Work in progress	1 676	-
Works of art	4 113	-
Total non-current assets classified as held for sale or transfer	208 727	635

Cabinet has approved the transfer of land, buildings and improvements, plant and equipment, works in progress and works of art relating to the Adelaide Festival Centre precinct. The transfer will occur during 2022-23 at fair value.

A separate parcel of land is identified as held for sale. An independent valuation of this land was undertaken by a Certified Practising Valuer in January 2020 on a highest and best use basis. It is anticipated to be sold during 2022-23.

Non-current assets classified as held for sale or transfer are classified as level 3 fair value hierarchy except for land valued at \$60.235 million (classified as level 2), works of art (classified as level 2), and capital works in progress (not classified).

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

6 Financial assets

6.1 Cash

	2022	2021
	\$'000	\$'000
Deposits with the Treasurer (Special deposit accounts)		
Department of the Premier and Cabinet Operating Account	122 559	56 667
Accrual Appropriation Excess Funds	6 174	6 499
Total cash and cash equivalents	128 733	63 166

Cash is measured at nominal amounts.

Special deposit accounts are established under section 8 of the *Public Finance and Audit Act 1987*. Special deposit accounts must be used in accordance with their approved purpose.

Some of the department's appropriation is deposited into the Accrual Appropriation Excess Funds account. Although the department controls the money reported above in the Accrual Appropriation Excess Funds account, its use must be approved by the Treasurer. The department does not earn interest on its deposits with the Treasurer.

6.2 Receivables

	2022	2021
	\$'000	\$'000
Current:		
Trade receivables	5 879	3 106
Less impairment loss on receivables	(17)	(9)
Prepayments	3 891	3 240
GST input tax recoverable	3 106	6 899
Total current receivables	12 859	13 236
Non-current:		
Prepayments	585	405
Trade receivables	11	6
Total non-current receivables	596	411
Total receivables	13 455	13 647

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

6.2 Receivables (continued)

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued income are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

The net amount of GST payable to the ATO is included as part of receivables.

Other than as recognised in the allowance for impairment loss on receivables, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. There is no concentration of credit risk. Refer to note 10.2 for further information on risk management

The department has adopted the simplified impairment approach under AASB 9 and measured lifetime expected credit losses on all trade receivables using an allowance matrix as a practical expedient to measure the impairment allowance.

Allowance for impairment loss on receivables

	2022	2021
	\$'000	\$'000
Carrying amount at the beginning of the period	9	5
Increase in the allowance	8	4
Carrying amount at the end of the period	17	9

Impairment losses relate to receivables arising from contracts with customers that are external to SA Government. Refer to note 10.2 for details regarding credit risk and the methodology for determining impairment.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

7 Liabilities

7.1 Payables

	2022	2021
	\$'000	\$'000
Current		
Trade payables	17 801	21 528
Employment on-costs	1 029	1 148
Accrued expenses	370	331
Paid Parental Leave Scheme payable	6	7
Total current payables	19 206	23 014
Non-current		
Employment on-costs	949	1 024
Total non-current payables	949	1 024
Total payables	20 155	24 038

Payables are measured at nominal amounts.

Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

Employment on-costs

Employment on-costs include payroll tax and superannuation contributions and are settled when the respective employee benefits that they relate to are discharged.

The department makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the superannuation schemes.

As a result of an actuarial assessment performed by DTF, the portion of long service leave taken as leave has remained at 42% for 2022 and the average factor for the calculation of employer superannuation on-cost has increased to 10.6% (2021: 10.1%). These rates are used in the employment on-cost calculation. The net financial effect of the changes in the current financial year is a decrease in the employment on-cost of \$171 000 and employee benefits expense of \$171 000.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

7.2 Financial liabilities

Financial liabilities are \$244 000 (2021: \$288 000) for building leases at Lot Fourteen and \$30 000 (2021: \$68 000) for motor vehicle leases.

Lease liabilities have been measured via discounting lease payments using either the interest rate implicit in the lease (where it is readily determined) or DTF's incremental borrowing rate. Borrowing costs associated with leasing activities was \$5 000 (2021: \$8 000). There were no defaults or breaches on any of the financial liabilities throughout the year. All material cash outflows are reflected in the lease liabilities disclosed above.

A maturity analysis of lease liabilities based on undiscounted gross cash flow is reported in the table below:

	2022	2021
	\$'000	\$'000
Lease liabilities		
Within 1 year	142	131
Repayable in 1 to 5 years	143	244
Total lease liabilities (undiscounted)	285	375

7.3 Contract liabilities

	2022	2021
	\$'000	\$'000
The Circle - First Nations Entrepreneur Hub	1 749	1 361
Emergency management data strategy	42	58
Information, communication and technology services	-	16
Artlab restoration services	3	9
Total contract liabilities	1 794	1 444

Contract liabilities relate to revenues received in advance and are recognised as agreed milestones / service obligations are achieved. The department is contracted to design a service model, establish and deliver a First Nations Entrepreneur Hub as part of the broader innovation, incubation, start-up and growth hub being established through the Lot Fourteen Development under the Adelaide City Deal.

Revenue totalling \$640 000 was recognised during the year that was included in contract liabilities at 1 July 2021.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

7.4 Provisions

All provisions relate to workers compensation.

	2022	2021
	\$'000	\$'000
Reconciliation of workers compensation (statutory and non-statutory)		
Carrying amount at the beginning of the period	709	1 870
Additional provisions recognised	50	347
Transfer of Placement Services liabilities to DTF	-	(1 554)
Net transfer from administrative restructures	-	46
Carrying amount at the end of the period	759	709

Provision for workers compensation

The department is an exempt employer under the *Return to Work Act 2014*. Under a scheme arrangement, the department is responsible for the management of workers rehabilitation and compensation and is directly responsible for meeting the cost of workers' compensation claims and the implementation and funding of preventive programs.

Accordingly, a liability has been reported to reflect unsettled workers compensation claims (statutory and additional compensation schemes).

The workers compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2022 provided by a consulting actuary engaged through the Office of the Commissioner for Public Sector Employment.

The additional compensation scheme provides continuing benefits to workers who have suffered eligible work-related injuries and whose entitlements have ceased under the statutory workers compensation scheme. Eligible injuries are non-serious injuries sustained in circumstances which involved, or appeared to involve, the commission of a criminal offence, or which arose from a dangerous situation.

There is a significant degree of uncertainty associated with estimating future claim and expense payments and also around the timing of future payments due to the variety of factors involved. The liability is impacted by agency claim experience relative to other agencies, average claim sizes and other economic and actuarial assumptions.

In addition to these uncertainties, the additional compensation scheme is impacted by the limited claims history and the evolving nature of the interpretation of, and evidence required to meeting, eligibility criteria. Given these uncertainties, the actual cost of additional compensation claims may differ materially from the estimate.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

8 Other disclosures

8.1 Equity

The asset revaluation surplus is used to record increments and decrements in the fair value of property, plant and equipment to the extent that they offset each other. Relevant amounts are transferred to retained earnings when an asset is derecognised.

8.2 Cash flow reconciliation

	2022	2021
	\$'000	\$'000
Reconciliation of cash at the end of the reporting period		
Cash disclosed in the Statement of Financial Position	128 733	63 166
Balance as per the Statement of Cash Flows	128 733	63 166
Reconciliation of net cash provided by / (used in) operating activities to net result		
Net cash provided by operating activities	105 716	32 987
Add / (less) non-cash items		
Depreciation and amortisation	(15 859)	(15 631)
Impairment losses on non-financial assets	(848)	-
Resources received free of charge	97 524	-
Donated assets	(56)	(442)
Bad and doubtful debts expense	-	(4)
Loss on disposal of non-current assets	(24)	(328)
Derecognition of assets	(339)	(688)
Prior period adjustments	(366)	-
Movement in assets and liabilities		
(Decrease) / increase in receivables	(192)	1 021
Increase / (decrease) in inventories	142	(88)
Increase in payables	(830)	(2 922)
(Increase) / decrease in financial liabilities	(67)	80
Decrease / (increase) in employee benefits	1 538	(468)
Increase in contract balances	(350)	(273)
(Increase) / decrease in provisions	(50)	1 207
Net result	185 939	14 451

Total cash outflows for leases were \$149 000 (2021: \$139 000).

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

9 Outlook

9.1 Unrecognised commitments

Commitments include those operating, capital and outsourcing commitments arising from contractual or statutory sources and are disclosed at their nominal value.

Capital commitments

	2022	2021
	\$'000	\$'000
Within one year	171 616	23 895
Later than one year but not longer than five years	102 344	-
Total capital commitments	273 960	23 895

2021-22 capital commitments include Aboriginal Art and Cultures Centre at Lot Fourteen (\$184.5 million) and the cultural institutions storage facility (\$86.0 million).

2020-21 capital commitments include the Adelaide Festival Centre precinct redevelopment (\$20.7 million), the cultural institutions storage facility (\$1.5 million), the mySAGov Digital platform (\$0.8 million) and the Data Analytics Platform (\$0.6 million).

Expenditure Commitments

	2022	2021
	\$'000	\$'000
Within one year	52 277	40 773
Later than one year but not longer than five years	46 023	22 098
Later than five years	-	2 174
Total expenditure commitments	98 300	65 045

Commitments as at 30 June 2022 include arts cultural institutions operational funding (\$34.476 million), contracted services for Information and Technology services (\$23.704 million), North Terrace arts cultural institutions security and cleaning (\$7.325 million), grants from the Convention Bid Fund (\$6.039 million), construction of the Heysen Gallery (\$6.0 million), media monitoring services to the SA Government (\$5.070 million), Multicultural Affairs grants (\$4.492 million), Arts and Cultural Policy grants (\$3.693 million), construction of the Carrick Hill Pavilion (\$1.5 million) and Local Economic Recovery grants (\$1.355 million).

Commitments as at 30 June 2021 include contracted services for Information and Communication Technology services (\$22.1 million), North Terrace arts cultural institutions security and cleaning (\$10.2 million), construction of the Heysen Gallery (\$6.0 million), arts cultural institutions operational funding (\$5.3 million), Local Economic Recovery grants (\$5.2 million), Arts and Cultural Policy grants (\$3.7 million), Multicultural Affairs grants (\$3.7 million), grants from the Convention Bid Fund (\$3.2 million), and a grant to the Adelaide Convention Bureau from the Billion Dollar Bid Fund Project (\$1.3 million).

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

9.2 Expected realisation of contract liabilities as revenue

	2022-23	Total
	\$'000	\$'000
The Circle - First Nations Entrepreneur Hub at Lot Fourteen	1 749	1 749
Emergency management data strategy	42	42
Artlab restoration services	3	3
Revenue expected to be realised	1 794	1 794

9.3 Expected rental income

Operating lease maturity analysis

The below table sets out a maturity analysis of operating lease payments receivable, showing the undiscounted lease payments to be received after the reporting date. The amounts are not recognised as assets.

See note 2.6 for information about buildings the department leases out under operating lease.

	2022	2021
	\$'000	\$'000
Within 1 year	97	5 581
1 to 5 years	81	23 500
More than 5 years	-	12 645
Total operating lease income	178	41 726

Cabinet has approved the transfer of Adelaide Festival Centre assets to the Adelaide Festival Centre Trust. Settlement of the transfer will occur in 2022-23. Rent will cease to be charged from 1 July 2022.

9.4 Contingent assets and liabilities

The department has received Adelaide Festival Plaza public realm improvements contributed by Walker Corporation for which a valuation is yet to be determined. The department is not aware of any other contingent assets or liabilities.

9.5 Impact of standards and statements not yet effective

The department continues to assess the impact of the new and amended Australian Accounting Standards and Interpretations not yet implemented and changes to the Accounting Policy Statements issued by the Treasurer. The department considers there will be no impact on the financial statements.

Amending Standard AASB 2020-1 *Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-Current* will apply from 1 July 2023. The department continues to assess liabilities eg LSL and whether or not the department has a substantive right to defer settlement. Where applicable, these liabilities will be classified as current.

9.6 COVID-19 pandemic outlook for the department

The department does not expect any material impacts as a result of the COVID-19 pandemic in 2022-23.

9.7 Events after the reporting period

As published in the SA Government Gazette on 30 June 2022, Aboriginal Affairs and Reconciliation, a division of the department, has transferred to the Attorney-General's Department effective from 1 July 2022.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

10 Measurement and risk

10.1 Fair value

AASB 13 *Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

Initial recognition

Non-current tangible assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition.

Where assets are acquired at no value, or minimal value, they are recorded at fair value in the Statement of Financial Position. However, if the assets are acquired at no or nominal value as part of a restructure of administrative arrangements, then the assets are recognised at book value (i.e. the amount recorded by the transferor public authority immediately prior to the restructure).

Revaluation

Property, plant and equipment, other than right of use assets, is subsequently measured at fair value after allowing for accumulated depreciation.

An independent valuation of artwork, land and buildings was conducted as at 30 June 2020 by Liquid Pacific Pty Ltd. The valuation at 30 June 2020 was prepared on a fair value basis in accordance with AASB 116 *Property, Plant and Equipment* and AASB 13 *Fair Value Measurement*.

Non-current tangible assets are valued at fair value and revaluation of non-current assets or a group of assets is only performed when the fair value at the time of acquisition is greater than \$1.5 million and estimated useful life is greater than three years.

Revaluation is undertaken on a regular cycle as detailed below. If at any time management considers that the carrying amount of an asset materially differs from its fair value, then the asset will be revalued regardless of when the last valuation took place.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

10.1 Fair value (continued)

Fair Value Hierarchy

The department classifies fair value measurement using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements, based on the data and assumptions used in the most recent revaluation:

- Level 1 – traded in active markets and is based on unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at measurement date.
- Level 2 – not traded in an active market and are derived from inputs (inputs other than quoted prices included within level 1) that are observable for the asset, either directly or indirectly.
- Level 3 – not traded in an active market and are derived from unobservable inputs.

The department's policy is to recognise transfers into and out of fair value hierarchy levels as at the end of the reporting period.

During 2022 and 2021; the department had no valuations categorised into level 1, there were no transfers of assets between level 1 and 2 fair value hierarchy levels and there were no changes in valuation technique. The carrying amount of non-financial assets with a fair value at the time of acquisition that was less than \$1.5 million or had an estimated useful life that was less than three years is deemed to approximate fair value.

Land and buildings

Every six years, the department revalues its land, buildings and leasehold improvements via an independent Certified Practising Valuer.

Assets that are acquired between revaluations are held at cost until the next valuation, where they are revalued to fair value.

Upon disposal or derecognition, any revaluation surplus relating to that asset is transferred to retained earnings.

Plant and equipment

All items of plant and equipment had a fair value at the time of acquisition less than \$1.5 million and had an estimated useful life that was less than three years. Plant and equipment has not been revalued in accordance with APS 116.D. The carrying value of these items are deemed to approximate fair value.

10.2 Financial instruments

Financial risk management

Risk management is managed by the department's corporate services section and departmental risk management policies are in accordance with the *SA Government Risk Management Guide* and the principles established in the *Australian Standard Risk Management Principles and Guidelines*.

The department's exposure to financial risk (liquidity risk, credit risk and a market risk) is low due to the nature of the financial instruments held.

Liquidity risk

The department is funded principally from appropriations by the SA Government. The department works with DTF to determine the cash flows associated with its Government-approved program of work and to ensure funding is provided through SA Government budgetary processes to meet the expected cash flows.

Credit risk

The department has policies and procedures in place to ensure that transactions occur with customers with appropriate credit history.

No collateral is held as security and no credit enhancements relate to financial assets held by the department.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

10.2 Financial instruments (continued)

Impairment of financial assets

Loss allowances for receivables are measured at an amount equal to lifetime expected credit loss (ECL) using the simplified approach in AASB 9. The department uses an allowance matrix to measure the expected credit loss of receivables from non-government debtors which comprise a large number of small balances.

To measure the expected credit losses, receivables are grouped based on shared risks characteristics and the days past due. When estimating expected credit loss, the department considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the department's historical experience and informed credit assessment, including forward-looking information.

The maximum period considered when estimating expected credit losses is the maximum contractual period over which the department is exposed to credit risk.

The expected credit loss of government debtors is considered to be nil based on the external credit ratings and nature of the counterparties.

Loss rates are calculated based on the probability of a receivable progressing through stages to write off based on the common risk characteristics of the transaction and debtor.

The following table provides information about the exposure to credit risk and ECL for non-government debtors.

	Debtor gross carrying amount \$'000	Loss %	Lifetime expected losses \$'000
Current (not past due)	379	0.01%	-
1 - 30 days past due	169	0.01%	-
31 – 60 days past due	-	0.03%	-
61 – 90 days past due	8	0.06%	-
More than 90 days past due	891	0.07%	1
Loss allowance	1 447		1

In addition, the agency has provided for \$16 000 of known doubtful debts based upon assessment.

Loss rates are based on actual history of credit loss, these rates have been adjusted to reflect differences between previous economic conditions, current conditions and the department's view of the forecast economic conditions over the expected life of the receivables.

Impairment losses are presented as net impairment losses within net result, subsequent recoveries of amounts previously written off are credited against the same line item.

Receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the failure of a debtor to enter a payment plan with the department.

Cash and debt investments

The department considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties and therefore the expected credit loss is nil.

All the department's debt investments at amortised cost are considered to have low credit risk and the consideration of expected credit loss was limited to 12 months expected losses. The expected credit loss is nil.

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
For the year ended 30 June 2022

10.2 Financial instruments (continued)

Market risk

The department does not trade in foreign currency, nor enter into transactions for speculative purposes, nor for hedging. The department does not undertake any hedging in relation to interest or foreign currency risk and manages its risk as per the government's risk management strategy articulated in *TI 23 Management of Foreign Currency Exposures*.

Exposure to interest rate risk and any movement in interest rates are monitored daily. There is minimal exposure to foreign currency or other price risks.

There have been no changes in risk exposure since the last reporting period.

Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset / financial liability note.

Classification of financial instruments

The department measures all financial instruments at amortised cost.

Department of the Premier and Cabinet

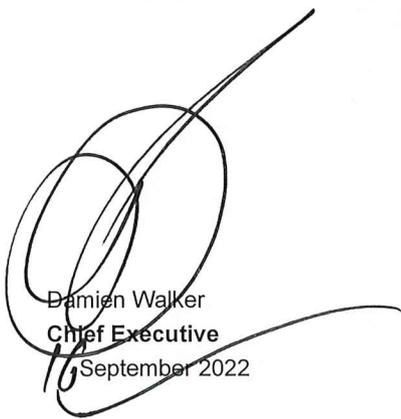
Administered Financial Statements

For the year ended 30 June 2022

Department of the Premier and Cabinet
Certification of the Administered Financial Statements
for the year ended 30 June 2022

We certify that the:

- administered financial statements of the Department of the Premier and Cabinet :
 - are in accordance with the accounts and records of the department;
 - comply with relevant Treasurer's Instructions;
 - comply with relevant accounting standards; and
 - present a true and fair view of the financial position of the department at the end of the financial year and the result of its operations and cash flows for the financial year.
- internal controls employed by the Department of the Premier and Cabinet for the financial year over its financial reporting and its preparation of financial statements have been effective.



Damien Walker
Chief Executive
16 September 2022



Steven Woolhouse
Executive Director, Communities and Corporate
16 September 2022

Department of the Premier and Cabinet
Statement of Administered Comprehensive Income
for the year ended 30 June 2022

	Note	2022 \$'000	2021 \$'000
Administered income			
Appropriation	A2.1	9 832	9 905
Commonwealth-sourced grants and funding	A2.2	21	863
Interest		-	13
Fees and charges		79	72
Other income	A2.3	215	-
Total administered income		10 147	10 853
Administered expenses			
Employee benefits expenses	A3.1	679	419
Grants and subsidies	A4.1	1 648	1 926
Supplies and services	A4.2	7 647	7 032
Other expenses	A4.3	20	46
Total administered expenses		9 994	9 423
Net result		153	1 430
Total comprehensive result		153	1 430

The accompanying notes form part of these financial statements. The net result and total comprehensive result are attributable to the SA Government as owner.

Department of the Premier and Cabinet
Statement of Administered Financial Position
as at 30 June 2022

	Note	2022 \$'000	2021 \$'000
Administered current assets			
Cash	A5.1	41 882	40 324
Receivables	A5.2	7	1
Total current assets		41 889	40 325
Total assets		41 889	40 325
Administered current liabilities			
Payables	A6.1	2 254	900
Contract liabilities	A6.2	34	55
Employee benefits	A3.2	35	12
Total current liabilities		2 323	967
Administered non-current liabilities			
Payables	A6.1	5	-
Employee benefits	A3.2	50	-
Total non-current liabilities		55	-
Total liabilities		2 378	967
Net assets		39 511	39 358
Administered equity			
Retained earnings		39 511	39 358
Total equity		39 511	39 358

The accompanying notes form part of these financial statements. The total equity is attributable to the SA Government as owner.

Department of the Premier and Cabinet
Statement of Administered Cash Flows
for the year ended 30 June 2022

		2022	2021
		Inflows	Inflows
		(Outflows)	(Outflows)
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash inflows			
Appropriation		9 832	9 905
Receipts from Commonwealth-sourced grants		-	55
Interest		-	16
Fees and charges		78	76
Other receipts		215	-
Cash generated from operations		10 125	10 052
Cash outflows			
Employee benefits payments		(602)	(418)
Payments of grants and subsidies		(1 068)	(1 797)
Payments for supplies and services		(6 877)	(7 785)
Other payments		(20)	(46)
Cash used in operations		(8 567)	(10 046)
Net cash provided by operating activities	A7.1	1 558	6
Net increase in cash		1 558	6
Cash at the beginning of the period		40 324	40 318
Cash at the end of the reporting period		41 882	40 324

The accompanying notes form part of these financial statements.

Department of the Premier and Cabinet
Schedule of Income and Expenses Attributable to Administered Activities
for the year ended 30 June 2022

	Special Act Salaries and Allowances		Aboriginal Heritage Fund		Bank of Tokyo Cultural and Social Exchange		SA Okayama		Promotion of the State	
	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Administered income										
Appropriation	647	617	-	-	-	-	-	-	1 848	2 130
Commonwealth-sourced grants and funding	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-
Fees and charges	-	-	79	72	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	6	-
Total administered income	647	617	79	72	-	-	-	-	1 854	2 130
Administered expenses										
Employee benefits expenses	503	419	-	-	-	-	-	-	-	-
Grants and subsidies	-	-	-	-	-	-	-	-	141	463
Supplies and services	186	181	-	-	-	-	-	-	1 640	1 665
Other expenses	-	-	-	-	-	-	-	-	-	-
Total administered expenses	689	600	-	-	-	-	-	-	1 781	2 128
Net result	(42)	17	79	72	-	-	-	-	73	2

Department of the Premier and Cabinet
Schedule of Income and Expenses Attributable to Administered Activities
for the year ended 30 June 2022

	Aboriginal Affairs and Reconciliation		Stolen Generations Reparations Scheme		SA Motor Sport		Total	
	2022	2021	2022	2021	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered income								
Appropriation	7 337	7 158	-	-	-	-	9 832	9 905
Commonwealth-sourced grants and funding	21	863	-	-	-	-	21	863
Interest	-	13	-	-	-	-	-	13
Fees and charges	-	-	-	-	-	-	79	72
Other income	209	-	-	-	-	-	215	-
Total administered income	7 567	8 034	-	-	-	-	10 147	10 853
Administered expenses								
Employee benefits expenses	-	-	-	-	176	-	679	419
Grants and subsidies	1 507	1 463	-	-	-	-	1 648	1 926
Supplies and services	5 283	5 186	-	-	538	-	7 647	7 032
Other expenses	-	-	20	46	-	-	20	46
Total administered expenses	6 790	6 649	20	46	714	-	9 994	9 423
Net result	777	1 385	(20)	(46)	(714)	-	153	1 430

Department of the Premier and Cabinet
Schedule of Assets and Liabilities Attributable to Administered Activities
for the year ended 30 June 2022

	Special Act Salaries and		Bank of Tokyo Cultural				SA Okayama		Promotion of the State	
	Allowances		Aboriginal Heritage Fund		and Social Exchange					
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered assets										
Cash	(103)	(62)	1 354	1 277	95	95	48	48	943	890
Receivables	3	-	2	1	-	-	-	-	-	-
Total assets	(100)	(62)	1 356	1 278	95	95	48	48	943	890
Administered liabilities										
Payables	17	-	-	-	-	-	-	-	-	20
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Employee benefits	-	12	-	-	-	-	-	-	-	-
Total liabilities	17	12	-	-	-	-	-	-	-	20
Net assets	(117)	(74)	1 356	1 278	95	95	48	48	943	870

	Aboriginal Affairs and		Stolen Generations		SA Motor Sport		Total	
	Reconciliation		Reparations Scheme					
	2022	2021	2022	2021	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered assets								
Cash	39 575	37 998	58	78	(88)	-	41 882	40 324
Receivables	-	-	-	-	2	-	7	1
Total current assets	39 575	37 998	58	78	(86)	-	41 889	40 325
Administered liabilities								
Payables	1 700	880	-	-	542	-	2 259	900
Contract liabilities	34	55	-	-	-	-	34	55
Employee benefits	-	-	-	-	85	-	85	12
Total liabilities	1 734	935	-	-	627	-	2 378	967
Net assets	37 841	37 063	58	78	(713)	-	39 511	39 358

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A1. Basis of preparation and accounting policies

A1.1 Basis of preparation

The basis of preparation for the Administered financial statements is the same as the basis outlined in note 1.1. The department applies the same accounting policies to the Administered financial statements as set out in the notes to the department's financial statements.

A1.2 Objectives/activities of the department's Administered Items

The following funds were administered by the department as at 30 June 2022. They do not represent controlled transactions of the department. As such, they are not recognised in the financial statements of the department.

Special Act Salaries and Allowances

The department disburses the parliamentary salaries and allowances pursuant to the *Agent-General Act 1901* and the *Parliamentary Remuneration Act 1990* on behalf of the State Government.

Aboriginal Heritage Fund

The Aboriginal Heritage Fund was established in accordance with the *Aboriginal Heritage Act 1988* for the purpose of providing protection and preservation of Aboriginal Heritage.

Bank of Tokyo Cultural and Social Exchange

The department holds funds for the purpose of supporting cultural and social exchange between South Australia and Japan.

SA Okayama

The department holds trust funds for the purpose of furthering South Australia's relationship with Okayama. The trust was established from the trading surplus from South Australia's presence at the Seto Ohashi Expo 88 at Kojima Okayama.

Promotion of the State

The department provides funding for activities that advance the interests of South Australia by promoting the economic, social and cultural aspects of the State on behalf of the State Government.

Aboriginal Affairs and Reconciliation

The Anangu Pitjantjatjara Yankunytjatjara (APY) Lands Taskforce is funded through appropriation from DTF for the coordination and delivery of diversionary programs across the APY Lands communities. The department also administers Commonwealth Government funding for projects on the APY Lands and other Aboriginal communities.

Stolen Generations Reparations Scheme

The South Australian Government has established the Stolen Generations Reparations Scheme to recognise the grief, pain and loss experienced by Aboriginal communities, families and individuals; and to also support a range of proposals that can assist in the healing process. The scheme includes \$6.5 million appropriation associated with anticipated compensation payments to individual members of the Stolen Generation and \$5 million for individual projects for the affected communities.

SA Motor Sport

The department is funded through appropriation from DTF for the re-establishment of the Adelaide 500 and the Adelaide Motorsport Festival.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A1.3 Budget performance

Statement of Administered Comprehensive Income	Note	Original budget 2022 \$'000	Actual 2022 \$'000	Variance \$'000
Administered Income				
Appropriation		10 003	9 832	(171)
Commonwealth-sourced grants and funding		-	21	21
Fees and charges		147	79	(68)
Other income		-	215	215
Total administered income		10 150	10 147	(3)
Administered Expenses				
Employee benefits expenses		424	679	255
Grants and subsidies	a	5 950	1 648	(4 302)
Supplies and services	b	1 928	7 647	5 719
Other expenses	c	1 848	20	(1 828)
Total administered expenses		10 150	9 994	(156)
Net result		-	153	153
Total comprehensive result		-	153	153

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted expenses:

- a The favourable variance is primarily due to lower than budgeted intra-government transfers as a result of agencies' underspends of expenditure which is usually recharged to the department's administered items.
- b The unfavourable variance is primarily due to a reclassification issue, where budgeted expenditure is classified as other expenses, but actual expenditure incurred is reported as supplies and services.
- c The favourable variance is primarily due to a reclassification issue, where budgeted expenditure is classified as other expenses, but actual expenditure incurred is reported as supplies and services.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A2. Income

A2.1 Appropriation

	2022	2021
	\$'000	\$'000
Revenues from appropriation		
Appropriation from Consolidated Account pursuant to the <i>Appropriation Act</i>	9 185	9 288
Special Acts	647	617
Total revenues from appropriation	9 832	9 905

Appropriations are recognised on receipt.

Appropriation pursuant to the *Appropriation Act* (the Act) comprises money issued and applied to the department as per Schedule 1 of the Act, varied pursuant to section 5 of the Act for changed functions and duties of the department.

There were no material variations between the amount appropriated and the expenditure associated with this appropriation.

A2.2 Commonwealth-sourced grants and funding

The Commonwealth has provided funding to the State for the Wardang Island Tourism Master Plan and the Wardang Island Revitalisation Project. Revenue is recognised as agreed milestones / service obligations have been achieved.

A2.3 Other income

Other income is returned grant funds.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A3. Employees

A3.1 Employee benefits expenses

	2022	2021
	\$'000	\$'000
Salaries and wages	573	419
Long service leave	55	-
Annual leave	27	-
Employment on-costs - superannuation	13	-
Employment on-costs - other	8	-
Skills and experience retention leave	3	-
Total employee benefits expenses	679	419

The employee on-costs of the Premier and the Minister for Multicultural Affairs are included in the department's controlled financial statements.

Employee remuneration

The number of employees whose remuneration received or receivable falls within the following bands:

	2022	2021
	Number	Number
\$337 001 to \$357 000	1	-
\$537 001 to \$557 000	-	1
Total	1	1

The table includes all employees who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, superannuation contributions, salary sacrifice benefits and fringe benefits and any fringe benefits tax paid or payable in respect of those benefits.

The total remuneration received by the employee for the year, listed above, was \$348 000 (2021: \$543 000).

A3.2 Employee benefits liability

	2022	2021
	\$'000	\$'000
Current		
Annual leave	27	-
Long service leave	5	-
Skills and experience retention leave	3	-
Accrued salaries and wages	-	12
Total current employee benefits	35	12
Non-current		
Long service leave	50	-
Total non-current employee benefits	50	-
Total employee benefits	85	12

Employee benefits accrue as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A4. Expenses

A4.1 Grants and subsidies

Grants and subsidies include contributions to projects on the APY lands and for Aboriginal communities \$1.507 million (2021: \$1.463 million), and funding for activities that promote the economic, social and cultural aspects of the State \$0.141 million (2021: \$0.463 million).

A4.2 Supplies and services

	2022	2021
	\$'000	\$'000
Intra-government transfers	7 039	7 000
Contractors	16	-
Other	592	32
Total supplies and services	7 647	7 032

A4.3 Other expenses

Ex gratia payments made in association with the Stolen Generations Reparations Scheme.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A5. Financial assets

A5.1 Cash

Cash consists of deposits with the Treasurer (Special deposit accounts). Cash is measured at nominal amounts.

A5.2 Receivables

	2022	2021
	\$'000	\$'000
Current		
Trade receivables	2	1
Prepayments	5	-
Total receivables	7	1

Receivables arise in the normal course of selling goods and services to other government agencies and to the public. Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables and prepayments are non-interest bearing. Receivables are held with the objective of collecting the contractual cash flows and they are measured at amortised cost.

Prepayments are prepaid salaries and wages.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A6. Liabilities

A6.1 Payables

	2022	2021
	\$'000	\$'000
Current		
Trade payables	-	200
Accrued expenses	2 250	700
Employment on-costs	4	-
Total current payables	2 254	900
Non-current payables		
Employment on-costs	5	-
Total non-current payables	5	-
Total payables	2 259	900

Payables and accruals are raised for all amounts owing but unpaid. Sundry payables are normally settled within 30 days from the date the invoice is first received. All payables are non-interest bearing. The carrying amount of payables represents fair value due to their short-term nature.

A6.2 Contract liabilities

Contract liabilities relate to the advance consideration received from the Commonwealth for the Wardang Island Tourism Master Plan, for which revenue is recognised when performance obligations are met.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A7. Other Disclosures

A7.1 Cash flow reconciliation

	2022	2021
	\$'000	\$'000
Reconciliation of cash at the end of the reporting period		
Cash disclosed in the Statement of Financial Position	41 882	40 324
Balance as per the Statement of Cash Flows	41 882	40 324
Reconciliation of net cash provided by operating activities to net result		
Net cash provided by operating activities	1 558	6
Movement in assets and liabilities		
Increase / (decrease) in receivables	6	(7)
(Increase) / decrease in payables	(1 359)	624
Decrease in contract liabilities	21	808
Increase in employee benefits	(73)	(1)
Net result	153	1 430

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

A8. Outlook

A8.1 Unrecognised contractual commitments

Expenditure commitments	2022	2021
	\$'000	\$'000
Within one year	901	141
Later than one year but not longer than five years	805	73
Total other commitments	1 706	214

Expenditure commitments relate to costs for the re-establishment of the Adelaide 500 event and the Adelaide Motorsport Festival (\$1.596 million), Promotion of the State funding agreements (\$73 000) and Stolen Generations Reparations Payments (\$37 000).

A8.2 Contingent assets and liabilities

The department is not aware of any contingent assets or liabilities.

A8.3 Events after the reporting period

As published in the SA Government Gazette on 30 June 2022, Aboriginal Affairs and Reconciliation, a division of the department, has transferred to the Attorney-General's Department effective from 1 July 2022.

In addition, as published in the SA Government Gazette on 8 September 2022, the SA Motor Sport Board came into operation effective from the date of gazettal. The department's administered item relating to Motor Sport activities will transition to the South Australian Motor Sport Board during 2022-23.